# J. FRONT RETAILING NOW

Annual Report 2015 (Year ended February 28, 2015) Part 2

FINANCIAL DATA



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# Consolidated Balance Sheet

# J. FRONT RETAILING Co., Ltd. and Consolidated Subsidiaries

February 28, 2015

	Millions of	Millions of yen	
	2015	2014	2015
Assets			
Current assets:			
Cash and deposits (Notes 15 and 24)	¥34,106	¥34,728	\$285,956
Notes and accounts receivable – trade (Notes 15 and 16)	75,556	66,265	633,487
Securities (Notes 10 and 15)	1,353	400	11,344
Inventories (Note 5)	31,204	29,690	261,625
Deferred tax assets (Note 25)	12,182	11,663	102,138
Other (Note 15)	38,058	32,502	319,091
Less allowance for doubtful accounts	(151)	(221)	(1,266)
Total current assets	192,310	175,031	1,612,392
Non-current assets:			
Property and equipment (Notes 6, 7, 8, 9, 13, 19 and 27):	040.570	040.704	0.000.000
Land	349,578	349,701	2,930,980
Buildings and structures, net	187,935	183,380	1,575,711
Construction in progress	114,097	115,273 5,199	956,628
Other, net Total property and equipment	5,192 656,804	653,554	43,531 5,506,867
Intangible assets (Note 27):			
Goodwill	2,005	2,638	16,811
Other	41,001	40,825	343,766
Total intangible assets	43,007	43,463	360,585
Investments and other assets: Investment securities (Notes 8, 10 and 15)	21,817	25,018	182,921
Investments in unconsolidated subsidiaries and affiliates	15,699	14,774	131,626
(Notes 15 and 27)	·	,	•
Long-term loans receivable	1,506	1,537	12,627
Deposits and guarantees (Note 15)	61,985	65,566	519,703
Asset for retirement benefits (Note 12)	11,864	2.074	99,472
Deferred tax assets (Note 25) Other (Notes 12 and 15)	4,159	3,074 19,361	34,870 101,534
Less allowance for doubtful accounts	12,110 (2,564)	(2,651)	(21,497)
Total investments and other assets	126,578	126,680	1,061,273
Total non-current assets	826,389	823,698	6,928,725
Total Horr duffort doodto	020,000	020,090	0,320,123

Total assets (Note 27)	¥1,018,700	¥998,730	\$8,541,125



	Millions of	Millions of yen	
	2015	2014	2015
Liabilities and net assets			
Current liabilities:			
Notes and accounts payable - trade (Notes 8, 15 and 16)	¥95,020	¥86,501	\$796,680
Short-term loans payable (Notes 8, 11 and 15)	9,268	14,230	77,706
Commercial papers (Note 15)	28,691	32,192	240,555
Current portion of long-term debt (Notes 8, 11, 15 and 16)	25,867	17,926	216,878
Income taxes payable (Notes 15 and 25)	12,702	4,999	106,498
Advances received	18,656	18,651	156,418
Gift certificates outstanding	37,973	37,853	318,378
Provision for bonuses to employees	5,630	5,710	47,204
Provision for bonuses to directors and audit and supervisory board members	194	201	1,627
Provision for sales returns	22	27	184
Provision for loss on books unsalable	113	129	947
Provision for sales promotion expenses	722	736	6,053
Provision for loss on utilization of gift certificates	13,241	12,331	111,017
Provision for loss on business liquidation	121	94	1,015
Provision for loss on store reconstruction	760	_	6,372
Other	56,477	51,537	473,522
Total current liabilities	305,463	283,124	2,561,105
Non-current liabilities:	000,.00	200,.2.	_,001,100
Long-term debt (Notes 8, 11, 15 and 16)	107,355	126,607	900.101
Deferred tax liabilities (Note 25)	101,486	104,890	850,893
Deferred tax liabilities for land revaluation (Note 25)	1,279	1,279	10,724
Accrued retirement benefits (Note 12)		17,049	10,124
Liability for retirement benefits (Note 12)	31,514	17,043	264,224
Accrued retirement benefits for directors and audit and supervisory board	39	56	327
Provision for loss on store reconstruction	_	1,320	-
Other (Note 15)	41,096	42,185	344,563
Total non-current liabilities	282,771	293,390	2,370,848
Total liabilities	588,235	576,515	4,931,961
Contingent liabilities (Note 17)	300,233	370,313	4,951,901
Net assets:			
Shareholders' equity (Note 14):			
Common stock:			
Authorized – 1,000,000,000 shares in 2015 and			
2,000,000,000 shares in 2014 Issued - 268,119,164 shares in 2015 and			
536,238,328 shares in 2014	30,000	30,000	251,530
	209,556	209,557	1,756,988
Capital surplus			
Retained earnings	147,760	134,178	1,238,870
Treasury stock, at cost: 4,205,258 shares in 2015 and 8,372,594 shares in 2014	(6,369)	(6,343)	(53,400)
Total shareholders' equity	380,947	367,392	3,193,988
Accumulated other comprehensive income (loss):	0.050	0.057	40.700
Net unrealized holding gain on securities (Note 10)	2,352	2,357	19,720
Net unrealized deferred loss on hedging instruments (Note 16)	(35)	(25)	(293)
Foreign currency translation adjustments	659	449	5,525
Retirement benefits adjustments (Note 12)	(7,832)		(65,666)
Total accumulated other comprehensive income (loss)	(4,855)	2,780	(40,706)
Stock subscription rights (Note 14)	15	15	126
Minority interests	54,357	52,025	455,747
Total net assets (Note 26)	430,465	422,215	3,609,164 \$8,541,125
Total liabilities and net assets	¥1,018,700	¥998,730	

# Consolidated Statement of Income

# J. FRONT RETAILING Co., Ltd. and Consolidated Subsidiaries

Year ended February 28, 2015

	Millions o	Millions of yen	
	2015	2014	2015
Net sales (Notes 13 and 27):			
Net sales of goods	¥1,138,801	¥1,136,124	\$9,548,093
Rent income of real estate (Note 7)	10,727	10,195	89,939
	1,149,529	1,146,319	9,638,040
Cost of sales (Notes 12, 13, 22 and 27):			
Cost of goods sold	899,379	896,153	7,540,698
Cost of real estate rent (Note 7)	6,486	6,035	54,381
	905,865	902,189	7,595,078
Gross profit	243,663	244,130	2,042,953
Selling, general and administrative expenses			
(Notes 12, 13, 18 and 27)	201,572	202,313	1,690,048
Operating income (Note 27)	42,091	41,816	352,905
Other income (expenses):			
Interest income	372	391	3,119
Dividend income	434	461	3,639
Gain on derecognition of unutilized gift certificates	3,084	3,191	25,857
Equity in earnings of unconsolidated subsidiaries and affiliates	735	419	6,162
Interest expenses	(1,481)	(1,741)	(12,417)
Provision for loss on utilization of gift certificates	(3,550)	(3,585)	(29,764)
Gain on sales of fixed assets (Note 7)	84	1,628	704
Gain on sales of investment securities, net (Note 10)	2,811	51	23,568
Gain on sales of shares of a subsidiary	-	18,479	-
Compensation income	-	4,711	-
Loss on disposal of fixed assets (Note 7)	(2,679)	(4,421)	(22,462)
Loss on devaluation of investment securities (Note 10)	(36)	(25)	(302)
Loss on impairment of fixed assets (Notes 7, 19 and 27)	(965)	(1,463)	(8,091)
Loss on store reconstruction (Notes 7, 20 and 27)	-	(3,235)	-
Business structure improvement expenses	-	(4,725)	-
Construction indemnification expenses	(650)	-	(5,450)
Loss on business liquidation (Notes 21 and 27)	(654)	(110)	(5,483)
Other, net	(706)	(502)	(5,919)
Income before income taxes and minority interests	38,888	51,342	326,050
Income taxes (Note 25)			
Current	16,396	11,371	137,470
Deferred	(500)	5,352	(4,192)
	15,896	16,724	133,277
Income before minority interests	22,992	34,618	192,773
Minority interests in income	3,073	3,049	25,765
Net income (Note 26)	¥19,918	¥31,568	\$166,999



# Consolidated Statement of Comprehensive Income

# J. FRONT RETAILING Co., Ltd. and Consolidated Subsidiaries

Year ended February 28, 2015

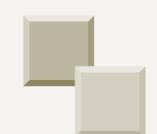
	Millions of yen		Thousands of U.S. dollars (Note 1)	
	2015	2014	2015	
Income before minority interests	¥22,992	¥34,618	\$192,773	
Other comprehensive income (loss) (Note 23):				
Net unrealized holding gain on securities	2	2,289	17	
Net unrealized deferred loss on hedging instruments	(5)	(51)	(42)	
Foreign currency translation adjustments	242	283	2,029	
Share of other comprehensive (loss) income of unconsolidated subsidiaries and affiliates accounted for by equity method	(52)	118	(436)	
Other comprehensive income, net	186	2,639	1,559	
Comprehensive income	¥23,178	¥37,257	\$194,332	
Total comprehensive income attributable to: Shareholders of J. FRONT RETAILING Co., Ltd. Minority interests	¥20,114 ¥3,064	¥34,125 ¥3.131	\$168,642 \$25.690	

# Consolidated Statement of Changes in Net Assets

# J. FRONT RETAILING Co., Ltd. and Consolidated Subsidiaries

Year ended February 28, 2015

				Millions of yen areholders' equi	tty	
	Number of shares in issue	Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Total shareholders' equity
Balance at March 1, 2013	536,238,328	¥30,000	¥209,563	¥107,629	¥(6,098)	¥341,095
Changes in items during the period:						
Cash dividends	-	-	-	(5,019)	-	(5,019)
Net income	-	-	-	31,568	-	31,568
Purchase of treasury stock	-	-	-	-	(320)	(320)
Disposal of treasury stock	-	-	(5)	-	75	69
Net changes in items other than shareholders' equity	-	-	-	-	-	-
Total changes in items during the period	-	-	(5)	26,548	(245)	26,297
Balance at March 1, 2014	536,238,328	30,000	209,557	134,178	(6,343)	367,392
Changes in items during the period:						
Cash dividends	-	-	-	(6,336)	_	(6,336)
Net income	-	-	-	19,918	-	19,918
Purchase of treasury stock	-	-	-	-	(39)	(39)
Disposal of treasury stock	-	-	(1)	-	14	12
Consolidation of shares	(268,119,164)	-	-	-	-	-
Net changes in items other than shareholders' equity	_	_	_	-	-	_
Total changes in items during the period	(268,119,164)	_	(1)	13,581	(25)	13,554
Balance at February 28, 2015	268,119,164	¥30,000	¥209,556	¥147,760	¥(6,369)	¥380,947



				Millions	s of yen			
	Accı	umulated othe	r comprehen	sive income (	loss)			
	Net unrealized holding gain on securities	Net unrealized deferred loss on hedging instruments	Foreign currency translation adjustments	Retirement benefits adjustments	Total accumulated other comprehensive income (loss)	Stock subscription rights	Minority interests	Total net assets
Balance at March 1, 2013	¥68	¥6	¥149	¥ -	¥223	¥15	¥49,333	¥390,667
Changes in items during the period:								
Cash dividends	-	-	-	-	-	-	_	(5,019)
Net income	-	-	-	-	-	-	-	31,568
Purchase of treasury stock	-	-	-	-	-	-	-	(320)
Disposal of treasury stock	-	-	-	-	-	-	-	69
Net changes in items other than shareholders' equity	2,288	(31)	300	_	2,556		2,692	5,249
Total changes in items during the period	2,288	(31)	300	_	2,556		2,692	31,547
Balance at March 1, 2014	2,357	(25)	449	-	2,780	15	52,025	422,215
Changes in items during the period:								
Cash dividends	-	-	-	-	-	-	-	(6,336)
Net income	-	-	-	-	-	-	-	19,918
Purchase of treasury stock	-	-	-	-	-	-	-	(39)
Disposal of treasury stock	-	-	_	-	-	_	-	12
Consolidation of shares	-	-	-	-	-	-	-	-
Net changes in items other than shareholders' equity	(4)	(9)	210	(7,832)	(7,636)		2,331	(5,304)
Total changes in items during the period	(4)			(7,832)	(7,636)		2,331	8,250
Balance at February 28, 2015	¥2,352	¥(35)	¥659	¥(7,832)	¥(4,855)	¥15	¥54,357	¥430,465

		Thousands of U.S. dollars (Note 1)					
		Shareholders' equity					
	Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Total shareholders' equity		
Balance at March 1, 2014	\$251,530	\$1,756,997	\$1,124,994	\$(53,182)	\$3,080,339		
Changes in items during the period:							
Cash dividends	-	-	(53,123)	-	(53,123)		
Net income	-	_	166,999	-	166,999		
Purchase of treasury stock	-	_	-	(327)	(327)		
Disposal of treasury stock	-	(8)	-	117	101		
Consolidation of shares	-	_	-	-	-		
Net changes in items other than shareholders' equity	_	_	_	_	-		
Total changes in items during the period	_	(8)	113,868	(210)	113,641		
Balance at February 28, 2015	\$251,530	\$1,756,988	\$1,238,870	\$(53,400)	\$3,193,988		

	-		Tho	ousands of U.S	S. dollars (Note	= 1)		
	Acc	cumulated other	er comprehens	sive income (l	oss)			
	Net unrealized holding gain on securities	Net unrealized deferred loss on hedging instruments	Foreign currency translation adjustments	Retirement benefits adjustments	Total accumulated other comprehensive income (loss)	Stock subscription rights	Minority interests	Total net assets
Balance at March 1, 2014	\$19,762	\$(210)	\$3,765	\$ -	\$23,308	\$126	\$436,195	\$3,539,993
Changes in items during the period:								
Cash dividends	-	-	-	-	-	-	-	(53,123)
Net income	-	-	-	-	-	-	-	166,999
Purchase of treasury stock	-	-	-	-	-	-	-	(327)
Disposal of treasury stock	<b>-</b>	-	-	-	-	-	-	101
Consolidation of shares	-	-	-	-	-	-	-	-
Net changes in items other than shareholders' equity	(34)	(75)	1,761	(65,666)	(64,023)	_	19,544	(44,471)
Total changes in items during the period	(34)	(75)	1,761	(65,666)	(64,023)	_	19,544	69,171
Balance at February 28, 2015	\$19,720	\$(293)	\$5,525	\$(65,666)	\$(40,706)	\$126	\$455,747	\$3,609,164



# Consolidated Statement of Cash Flows

# J. FRONT RETAILING Co., Ltd. and Consolidated Subsidiaries

Year ended February 28, 2015

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2015	2014	2015
Cash flows from operating activities:			
Income before income taxes and minority interests	¥38,888	¥51,342	\$326,050
Depreciation and amortization	17,963	17,698	150,608
Loss on impairment of fixed assets	985	3,265	8,259
Amortization of goodwill	632	349	5,299
Decrease in allowance for doubtful accounts	(156)	(501)	(1,308)
Decrease in provision for bonuses to employees	(86)	(347)	(721)
Decrease in accrued retirement benefits	-	(4,722)	-
Increase in liability for retirement benefits	2,399	-	20,114
Increase in asset for retirement benefits	(535)	-	(4,486)
(Decrease) increase in provision for sales promotion expenses	(13)	43	(109)
Increase in provision for loss on business liquidation	26	24	218
Increase in provision for loss on utilization of gift certificates	909	902	7,621
(Decrease) increase in provision for loss on store reconstruction	(560)	1,320	(4,695)
Interest and dividend income	(806)	(853)	(6,758)
Interest expenses	1,481	1,741	12,417
Equity in earnings of unconsolidated subsidiaries and affiliates	(735)	(419)	(6,162)
Gain on sales of fixed assets, net	(64)	(1,628)	(537)
Loss on disposal of fixed assets	2,679	4,421	22,462
Gain on sales of investment securities, net	(2,811)	(51)	(23,568)
Loss on devaluation of investment securities	36	25	302
Compensation income	-	(4,711)	-
Gain on sales of shares of a subsidiary	-	(18,479)	_
Increase in notes and accounts receivable - trade	(9,288)	(2,989)	(77,874)
Increase in inventories	(1,513)	(952)	(12,686)
Increase in notes and accounts payable - trade	8,519	2,821	71,426
Increase in accounts receivable - other	(4,170)	(2,616)	(34,963)
Decrease in long-term prepaid expenses	416	10	3,488
Other, net	926	(7,272)	7,764
Subtotal	55,120	38,420	462,145
Interest and dividend income received	677	704	5,676
Interest expenses paid	(1,530)	(1,790)	(12,828)
Income taxes paid	(10,405)	(16,192)	(87,239)
Income taxes refunded	788	9,950	6,607
Payments for cancellation of rental contracts	_	(999)	_
Proceeds from compensation	_	7,438	_
Net cash provided by operating activities	¥44,650	¥37,532	\$374,361

	Millions of y	/en	Thousands of U.S. dollars (Note 1)
	2015	2014	2015
Cash flows from investing activities:			
Purchases of securities and investment securities	¥(1,056)	¥(1,530)	\$(8,854)
Proceeds from sales of securities and investment securities	6,020	3,536	50,474
Purchases of property and equipment and intangible assets	(23,606)	(49,514)	(197,921)
Proceeds from sales of property and equipment and intangible assets	133	3,341	1,115
Purchases of shares of a subsidiary resulting in change in scope of consolidation	-	(1,947)	-
Proceeds from sales of shares of a subsidiary resulting in change in scope of consolidation	-	27,649	-
Net (increase) decrease in short-term loans receivable	(33)	10	(277)
Increase in long-term loans receivable	(47)	(8)	(394)
Collection of long-term loans receivable	51	144	428
Other, net	2,266	9,459	18,999
Net cash used in investing activities	(16,272)	(8,858)	(136,430)
Cash flows from financing activities:			
Net decrease in short-term loans payable	(4,962)	(34,713)	(41,603)
Net (decrease) increase in commercial papers	(3,500)	12,193	(29,345)
Proceeds from long-term loans payable	6,000	25,500	50,306
Repayments of long-term loans payable	(17,034)	(27,274)	(142,819)
Redemption of bonds payable	-	(1,000)	-
Purchase of treasury stock	(64)	(114)	(537)
Cash dividends paid	(6,312)	(4,987)	(52,922)
Cash dividends paid to minority interests	(734)	(733)	(6,154)
Other, net	(979)	(897)	(8,208)
Net cash used in financing activities	(27,587)	(32,027)	(231,299)
Effect of exchange rate changes on cash and cash equivalents	65	53	545
Net increase (decrease) in cash and cash equivalents	856	(3,299)	7,177
Cash and cash equivalents at the beginning of the year	31,276	34,576	262,229
Cash and cash equivalents at the end of the year	¥32,132	¥31,276	\$269,406



## Notes to Consolidated Financial Statements

## J. FRONT RETAILING Co., Ltd. and Consolidated Subsidiaries

February 28, 2015

#### 1 Basis of Preparation

The accompanying consolidated financial statements of J. FRONT RETAILING Co., Ltd. (the "Company") and consolidated subsidiaries (collectively, the "Group") are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Act of Japan.

In preparing the accompanying consolidated financial statements, certain reclassifications have been made to the consolidated financial statements issued domestically in order to present them in a format which is more familiar to readers outside Japan. In addition, certain notes included herein are

not required under accounting principles generally accepted in Japan but are presented as additional information.

The translation of yen amounts into U.S. dollar amounts is included solely for the convenience of readers outside Japan and has been made at ¥119.27 = U.S. \$1.00, the exchange rate prevailing on February 28, 2015. This translation should not be construed as a representation that yen can be converted into U.S. dollars at the above or any other rate.

As permitted by the Financial Instruments and Exchange Act of Japan, amounts of less than one million yen have been omitted. As a result, the totals shown in the accompanying consolidated financial statements (both in yen and in U.S. dollars) do not necessarily agree with the sum of the individual amounts.

### 2 Summary of Significant Accounting Policies

#### (a)Principles of consolidation

The accompanying consolidated financial statements include the accounts of the Company and the significant companies which it controls directly or indirectly. Companies over which the Company exercises significant influence in terms of their operating and financial policies have been included in the accompanying consolidated financial statements on an equity basis.

Certain subsidiaries are excluded from the scope of consolidation because the effect of its total assets, sales, net income or loss and retained earnings on the accompanying consolidated financial statements is immaterial. In addition, certain unconsolidated subsidiaries are accounted for by the equity method.

The fiscal year end of certain consolidated subsidiaries is December 31. Their financial statements as of and for the year ended December 31 are used in the preparation of the consolidated financial statements and necessary adjustments are made to their financial statements to reflect any significant transactions from January 1 to February 28. All significant intercompany balances and transactions have been eliminated in consolidation.

Investments in subsidiaries and affiliates which are not consolidated nor accounted for by the equity method are carried at cost or less. Where there has been a permanent decline in the value of such investments, the Company has written down the investments.

#### (b)Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into yen at the rates of exchange in effect at the balance sheet date. Foreign exchange gain or loss on translation is recognized in the consolidated statement of income.

Assets and liabilities of overseas consolidated subsidiaries are translated into yen at the exchange rates in effect at the respective balance sheet dates, except for the components of net assets excluding minority interests which are translated at the respective historical rates. Revenue and expenses are translated at the average rates of exchange for the year. Differences arising from the translation are reflected in "Foreign currency translation adjustments" and "Minority interests" in the accompanying consolidated balance sheet and statement of changes in net assets.

#### (c)Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, deposits with banks withdrawable on demand, and short-term investments with a maturity of three months or less when purchased which can easily be converted to cash and are subject to little risk of change in value.

#### (d)Allowance for doubtful accounts

Allowance for doubtful accounts is computed based on the actual historical experience for normal receivables and an estimate of uncollectible amounts determined after an analysis of specific individual receivables from companies in financial difficulty.

#### (e)Securities and investment securities

The accounting standard for financial instruments requires that securities be classified into three categories: trading, held-to-maturity or other securities. Trading securities are carried at fair value and held-to-maturity debt securities are carried at amortized cost. Marketable securities classified as other securities are carried at fair value with any changes in unrealized holding gain or loss, net of the applicable income taxes, included directly in net assets. Cost of securities sold is determined by the moving average method. Non-marketable securities classified as other securities are carried at cost based on the moving average method.

Investments in limited partnerships are stated at the net value of equities attributable to the Company based on the most recent financial statements available prepared according to the financial reporting dates specified in the respective partnership agreements.

#### (f)Inventories

Inventories are principally stated at lower of cost, determined by the retail inventory method, or net selling value.

#### (g)Property and equipment (except for leased assets)

Property and equipment are stated at cost. Depreciation is computed based on the estimated useful lives of the respective assets by the declining-balance method, except for buildings and structures, which are principally depreciated by the straight-line method.

The principal estimated useful lives are as follows:

Buildings and structures 3 to 50 years Other 2 to 20 years

#### (h)Leases

Leased assets under finance lease transactions that do not transfer ownership to the lessee are depreciated to a residual value of zero by the straight-line method using the contract term as the useful life. Finance lease transactions entered into on or before February 28, 2009 that do not transfer ownership to the lessee continue to be accounted for as operating lease transactions.

#### (i)Goodwill

Goodwill is amortized by the straight-line method over five years, with the exception of immaterial amounts, which are charged to income when incurred.

#### (j)Intangible assets (except for goodwill and leased assets)

Amortization is calculated by the straight-line method over the estimated useful lives of the respective assets.

Expenditures relating to computer software developed for internal use are charged to income when incurred, except if the software is expected to contribute to the generation of income or to future cost savings. Such expenditures are capitalized as intangible assets and are amortized by the straight-line method over their respective estimated useful lives, generally a period of five years.

#### (k)Deferred income taxes

Deferred income taxes are provided for temporary differences between the balances of assets and liabilities reported for financial reporting purposes and the corresponding balances for tax reporting purposes.

#### (I)Derivative financial instruments and hedging activities

All derivatives are stated at fair value with any changes in fair value included in profit or loss in the corresponding period, except for derivatives meeting the criteria for deferral hedge accounting under which unrealized gain or loss, net of the applicable income taxes, is deferred as a component of net assets. Receivables and payables hedged by forward foreign exchange contracts meeting certain conditions are translated at the corresponding forward foreign exchange contract rates (the "allocation method"). Interest-rate swap transactions meeting certain conditions for special treatment are accounted for as if the interest rates applied to the interest-rate swap had originally applied to the underlying debt (the "special treatment").

Hedging instruments are forward foreign exchange contracts and interest rate swaps and hedged items are trade accounts receivable and payable denominated in foreign currencies, forecast transactions denominated in foreign currencies, loans payable and interest expenses on



loans payable.

The Company and its consolidated subsidiaries hedge foreign currency exchange rate risk and interest rate risk based on its risk management policy of the Group.

The relationship between the hedging instruments and the underlying hedged items is assessed at each balance sheet date to confirm the effectiveness of hedging activities. However, hedge effectiveness is not assessed if the substantial terms and conditions of the hedging instruments and the hedged items are the same.

#### (m)Distribution of retained earnings

Under the Corporation Law of Japan and the Company's Articles of Incorporation, the distribution of retained earnings with respect to a given fiscal year is made by resolution of the shareholders at a general meeting held subsequent to the close of the fiscal year. The distribution of retained earnings with respect to the interim period is made by resolution of the Board of Directors. The accounts for the corresponding periods do not reflect such distributions. Please refer to the Note 28 "Subsequent Events" of these Notes of Consolidated Financial Statements.

#### (n)Provisions

#### i)Provision for bonuses to employees

Provision for bonuses to employees is provided based on the estimated amount to be paid to employees subsequent to the balance sheet date.

### ii)Provision for bonuses to directors and audit and supervisory board members

Provision for bonuses to directors and audit and supervisory board members is provided based on the estimated amount to be paid to directors and audit and supervisory board members subsequent to the balance sheet date.

#### iii)Provision for sales returns

Provision for sales returns is provided at the amount of estimated loss expected to be incurred subsequent to the balance sheet date based on the maximum deductible amount under the Corporation Tax Law of Japan.

#### iv)Provision for loss on books unsalable

Provision for books unsalable after a certain period from

publication at the amount of estimated loss excepted to be incurred subsequent to the balance sheet date due to unsalable based on the maximum deductible amount under the Corporation Tax Law of Japan.

#### v)Provision for sales promotion expense

Provision for sales promotion expense is provided at the estimated amount calculated based on historical experience to prepare for the future use of point card certificates granted under a point card program that is designed for sales promotion.

#### vi)Provision for loss on utilization of gift certificates

Gift certificates outstanding are credited to income by the derecognition after a certain period has passed from their respective dates of issuance. Provision for loss on utilization of gift certificates is provided at the estimated amount based on the historical utilization ratio.

#### vii)Provision for loss on business liquidation

Provision for loss on business liquidation is provided at the estimated amount for losses arising from business liquidation and stores closures of certain consolidated subsidiaries at the estimated amount of future anticipated losses.

#### viii)Provision for loss on store reconstruction

Provision for loss on store reconstruction is provided at the estimated amount for losses arising from the reconstruction of a store of a consolidated subsidiary at the estimated amount of future anticipated losses.

#### (o)Retirement benefits

Asset for retirement benefits and liability for retirement benefits have been provided principally at an amount calculated based on the retirement benefit obligation and the fair value of the pension plan assets. The estimated benefit is attributed to each period by the straight-line method over the estimated average remaining years of service of the eligible employees.

Past service cost is amortized as incurred primarily by the straight-line method over periods of principally 10 to 12 years, which are within the estimated average remaining years of service of the eligible employees.

Net unrecognized actuarial gain or loss is amortized commencing in the year following the year in which the gain or loss was recognized primarily by the straightline method over periods of principally 10 to 12 years, which are within the estimated average remaining years of service of the eligible employees.

In addition, directors and audit and supervisory board members of certain domestic consolidated subsidiaries are customarily entitled to lump-sum payments under unfunded retirement benefit plans. Accrued retirement benefits for these directors and audit and supervisory board members are provided at an estimated amount based on each consolidated subsidiary's internal rules.

#### Accounting Change

#### Accounting standards for retirement benefits

Effective February 28, 2015, the Company and its domestic consolidated subsidiaries adopted "Accounting Standard for Retirement Benefits" (Accounting Standards Board of Japan ("ASBJ") Statement No.26 issued on May 17, 2012) and "Guidance on Accounting Standard for Retirement Benefits" (ASBJ Guidance No.25 issued on May 17, 2012), except for certain provisions described in the main clause of Section 35 of the standard and in the main clause of Section 67 of the guidance.

In accordance with the adoption, the retirement benefit obligation after deducting the fair value of the pension plan assets, and unrecognized actuarial gain or loss and unrecognized past service costs are recorded as "Liability for retirement benefits" and "Asset for retirement benefits."

The adoption of these standards follows transitional provisions described in Section 37 of the standard. The effect of this change is included in accumulated other comprehensive income as "Retirement benefits adjustments."

As a result of this change, "Asset for retirement benefits" and "Liability for retirement benefits" were recorded in the amounts of ¥11,864 million (\$99,472 thousand) and ¥31,514 million (\$264,224 thousand), respectively, accumulated other comprehensive income decreased by ¥7,832 million (\$65,666 thousand) and net assets per share decreased by ¥29.68 (\$0.25) as of February 28, 2015 from the corresponding amounts that would have been recorded under the previous method.

#### 4 Standards Issued but Not Yet Effective

#### (a)Accounting standards for retirement benefits

"Accounting Standard for Retirement Benefits" (ASBJ Statement No.26) and "Guidance on Accounting Standard for Retirement Benefits" (ASBJ Guidance No.25) were issued on May 17, 2012. However, the main clause of Section 35 of the standard and the main clause of Section 67 of the guidance have not yet been adopted as of February 28, 2015.

Under these accounting standards, the accounting treatment of unrecognized actuarial gain or loss and past service cost, calculation methods of retirement benefit obligation and service cost and disclosures were mainly revised. These revisions were made considering the viewpoint of enhancing financial reporting and international convergence of accounting standards.

The Company and its domestic consolidated subsidiaries expect to adopt the above sections, which require changing the calculation methods of retirement benefit obligations and service cost from the beginning of the fiscal year ending February 28, 2016. The Company and its domestic consolidated subsidiaries are currently evaluating the impact on the consolidated financial statements from the adoption of the revised standards.

### (b)Accounting standards for business combinations

On September 13, 2013, the ASBJ issued "Revised Accounting Standard for Business Combinations" (ASBJ Statement No.21), "Revised Accounting Standard for Business Divestitures" (ASBJ Statement No.7), "Revised Accounting Standard for Earnings Per Share" (ASBJ Statement No.2), "Revised Accounting Standard for Consolidated Financial Statements" (ASBJ Statement No.22), "Revised Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No.10) and "Revised Guidance on Accounting Standard for Earnings Per Share" (ASBJ Guidance No.4).



Under these revised accounting standards, the major accounting changes are as follows:

- (1) Any differences arising from changes in a parent's ownership interest in a subsidiary shall be accounted for as changes in capital surplus when the parent company retains control over its subsidiary. In addition, "Minority interests" in the current year's consolidated balance sheet will be changed to "non-controlling interests."
- (2)Acquisition-related costs shall be accounted for as expenses when incurred.
- (3)If the initial accounting for a business combination is incomplete by the end of the reporting period in which the business combination occurs, an acquirer shall report provisional amounts for the items whose accounting is incomplete in its financial statements ("provisional accounting"). Under these revised accounting standards, if accounting for a business combination is completed during the next fiscal year (the "completion period") and consolidated financial statements for the completion period and those for the

- acquisition period are comparatively disclosed, the acquirer shall retrospectively adjust the provisional amounts recognized at the acquisition date to the completed amounts and shall reflect new information on facts and circumstances that existed as of the acquisition date. Such adjustments shall be recognized as if the accounting for the business combination had been completed at the acquisition date.
- (4) "Income before minority interests" in the current year's consolidated statement of income will be changed to "net income" and "net income" in the current year's consolidated statement of income will be changed to "net income attributable to shareholders of the parent company."

The Company and its domestic consolidated subsidiaries expect to adopt these revised accounting standards from the beginning of the fiscal year ending February 28, 2017.

The Company and its domestic consolidated subsidiaries are currently evaluating the impact on the consolidated financial statements from the adoption of the revised standards.

#### 5 Inventories

Inventories at February 28, 2015 and 2014 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2015	2014	2015
Merchandise and finished goods	¥30,108	¥28,951	\$252,436
Work in process	833	463	6,984
Raw materials and supplies	262	275	2,197
	¥31,204	¥29,690	\$261,625

#### Accumulated Depreciation

Accumulated depreciation (including accumulated impairment losses) of property and equipment at February 28, 2015 and 2014 amounted to ¥298,382 million (\$2,501,736 thousand)

and ¥293,608 million, respectively, which has been offset against the acquisition costs of the property and equipment in the accompanying consolidated balance sheet.

#### **Rental Properties**

Certain subsidiaries of the Company own buildings (including land) as rental properties in Tokyo and other regions.

Gross profit of ¥4,241 million (\$35,558 thousand) and ¥4,159 million (rental revenue is recorded as rent income of real estate in net sales and rental expenses as cost of real estate rent in costs of sales), gain on sales of fixed assets of ¥84 million (\$704 thousand) and ¥1,621 million, loss on

disposal of fixed assets of ¥187 million (\$1,568 thousand) and ¥1,090 million and loss on impairment of fixed assets of ¥229 million (\$1,920 thousand) and ¥527 million related to rental properties were recognized for the years ended February 28, 2015 and 2014, respectively. In addition, loss on store reconstruction related to rental properties amounted to ¥263 million for the year ended February 28, 2014.

The carrying value in the accompanying consolidated balance sheet at February 28, 2015 and 2014 and corresponding fair value of rental properties are as follows:

	Millions of yen				
		Carrying value		Fair value	
	March 1, 2014	Net change	February 28, 2015	February 28, 2015	
Rental properties	¥104,162	¥5,368	¥109,530	¥104,985	
	Millions of yen				
		Carrying value			
	March 1, 2013	Net change	February 28, 2014	February 28, 2014	
Rental properties	¥135,257	¥(31,095)	¥104,162	¥95,932	
	Thousands of U.S. dollars				
		Fair value			
	March 1, 2014	Net change	February 28, 2015	February 28, 2015	
Rental properties	\$873,329	\$45,007	\$918,337	\$880,230	

Notes:1.The carrying value represents the acquisition cost less accumulated depreciation and loss on impairment.

- 2.The main components of net change in carrying value include the increases of ¥4,784 million (\$40,111 thousand) due to acquisitions of real estate and ¥2,834 million (\$23,761 thousand) due to changes in the purpose of ownership and a decrease of ¥1,901 million (¥15,939 thousand) due to depreciation for the year ended February 28, 2015. The main components of net change in carrying value include the increase of ¥13,564 million due to acquisitions of real estate and the decrease of ¥42,224 million due to changes in the purpose of ownership and ¥1,686 million due to depreciation for the year ended February 28, 2014.
- 3.For major properties, fair value is determined based on the real estate appraisal standards of independent real estate appraisers, etc. For other properties, fair value is estimated by considering the land price index with necessary adjustments applied by the Company and its consolidated subsidiaries.
- 4.The urban redevelopment project in the Ginza 6-chome district, whose consolidated balance sheet amounts are ¥124,365 million (\$1,042,718 thousand) and ¥108,529 million as of February 28, 2015 and 2014, respectively, involves the development of large-scale commercial facilities and is still in the development stage at present. Since it is extremely difficult to determine the fair value due to these reasons, the carrying value and the fair value of the project are not included in the above table.



## 8 Pledged Assets and Secured Liabilities

The carrying value of assets pledged as collateral and the corresponding liabilities secured by collateral at February 28, 2015 and 2014 was as follows:

	Millions of y	Millions of yen	
	2015	2014	2015
Assets pledged as collateral:			
Buildings and structures, net	¥22,942	¥24,208	\$192,353
Land	18,093	18,093	151,698
Investment securities	241	259	2,021
Other property and equipment	60	59	503
Total	¥41,338	¥42,622	\$346,592
Liabilities secured by collateral:			
Notes and accounts payable - trade	¥432	¥275	\$3,622
Short-term loans payable	1,620	878	13,583
Long-term loans payable	10,125	12,045	84,891
Total	¥12,177	¥13,198	\$102,096

## 9 Assets in Trust

The carrying value of assets in trust at February 28, 2015 and 2014 was as follows:

	Millions of yen		Thousands of U.S. dollars
	2015	2014	2015
Assets in trust:			
Land	¥40,921	¥40,844	\$343,095
Buildings and structures, net	17,582	14,327	147,413
Other property and equipment	245	60	2,054
Total	¥58,748	¥55,231	\$492,563

### 10 Securities

Information regarding marketable securities classified as other securities at February 28, 2015 and 2014 is summarized as follows:

	Millions of yen					
		2015		2014		
	Carrying value	Acquisition cost	Unrealized gain (loss)	Carrying value	Acquisition cost	Unrealized gain (loss)
Securities whose carrying value exceeds their acquisition cost:						
Equity securities	¥12,833	¥8,972	¥3,861	¥11,506	¥7,270	¥4,236
Debt securities	4,386	4,355	31	4,293	4,257	35
Subtotal	17,220	13,327	3,892	15,799	11,527	4,271
Securities whose carrying value does not exceed their acquisition cost:						
Equity securities	1,343	1,490	(147)	5,448	5,966	(517)
Debt securities	430	431	(1)	428	431	(3)
Subtotal	1,773	1,922	(148)	5,877	6,398	(520)
Total	¥18,994	¥15,250	¥3,744	¥21,677	¥17,926	¥3,750

	Thousands of U.S. dollars			
		2015		
	Carrying Acquisition Unrealiz value cost gain (los			
Securities whose carrying value exceeds their acquisition cost:				
Equity securities	\$107,596	\$75,224	\$32,372	
Debt securities	36,774	36,514	260	
Subtotal	144,378	111,738	32,632	
Securities whose carrying value does not exceed their acquisition cost:				
Equity securities	11,260	12,493	(1,232)	
Debt securities	3,605	3,614	(8)	
Subtotal	14,865	16,115	(1,241)	
Total	\$159,252	\$127,861	\$31,391	

Sales of securities classified as other securities and the aggregate gain and loss for the years ended February 28, 2015 and 2014 are summarized as follows:

	Millions of yen		Thousands of U.S. dollars
	2015	2014	2015
Equity securities:			
Sales proceeds	¥5,620	¥2,171	\$47,119
Aggregate gain	2,811	199	23,568
Aggregate loss	-	148	-

For marketable securities, the Company and its consolidated subsidiaries recognize loss on devaluation of investment securities for securities whose fair value has declined by 30% or more compared with their acquisition cost, if the decline is deemed to be irrecoverable.

The Company and consolidated subsidiaries have recognized loss on devaluation of investment securities classified as equity securities included in other securities included in ¥36 million (\$302 thousand) and ¥25 million for the years ended February 28, 2015 and 2014, respectively.



### 11 Short-Term Loans Payable, Commercial Papers, Long-Term Debt and Lease Obligations

The annual weighted-average interest rates applicable to short-term loans payable were 0.52% and 0.53% at February 28, 2015 and 2014, respectively.

The annual weighted-average interest rates applicable to commercial papers were 0.11% and 0.10% at February 28, 2015 and 2014, respectively.

Long-term debt and lease obligations at February 28, 2015 and 2014 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2015	2014	2015
Bonds payable without collateral due through November 2015, with an annual interest rate	V40 000	V4.0.000	2100.010
of 0.33%  Bonds payable without collateral due through November 2017, with an annual interest rate	¥12,000	¥12,000	\$100,612
of 0.49%  Loans payable, due through November 2021, with an annual weighted-average interest	12,000	12,000	100,612
rate of 0.96%	106,498	117,527	892,915
Lease obligations due through December 2022	2,725	3,008	22,847
•	133,223	144,535	1,116,986
Less current portion	(25,867)	(17,927)	(216,878)
	¥107,355	¥126,608	\$900,101

The aggregate annual maturities of bonds payable, long-term loans payable and lease obligations subsequent to February 28, 2015 are summarized as follows:

		Millions of yen	
Years ending February 28 or 29,	Bonds payable	Long-term loans payable	Lease obligations
2016	¥12,000	¥12,952	¥915
2017	-	30,380	647
2018	12,000	34,980	394
2019	-	14,380	201
2020	-	9,220	107
2021 and thereafter	-	4,586	460
	¥24,000	¥106,498	¥2,725

	Thousands of U.S. dollars			
Years ending February 28 or 29,	Bonds payable	Long-term loans payable	Lease obligations	
2016	\$100,612	\$108,594	\$7,672	
2017	-	254,716	5,425	
2018	100,612	293,284	3,303	
2019	-	120,567	1,685	
2020	-	77,304	897	
2021 and thereafter	-	38,451	3,857	
	\$201,224	\$892,915	\$22,847	

#### 12 Retirement Benefits

(1)Outline of retirement benefits for employees

The Company and its main consolidated subsidiaries have defined benefit pension plans (i.e., corporate pension fund plans, tax-qualified pension plans and lump-sum payment plans). Certain consolidated subsidiaries have defined contribution pension plans.

Additional retirement allowances not included in the actuarial calculation as per retirement benefit accounting

may also be paid when an employee retires. Certain consolidated subsidiaries also have established a employees' benefit trust.

Certain domestic subsidiaries have calculated their retirement benefit obligation and retirement benefit expenses based on the amount which would be payable at the year end if all eligible employees terminated their services voluntarily (the "simplified method").

(2) Defined benefit pension plans for the year ended February 28, 2015

1. The changes in the retirement benefit obligation for the year ended February 28, 2015 are outlined as follows:

•			
Balance at the beginning of the year         ¥62,259         \$522,001           Service cost         2,245         18,823           Interest cost         662         5,550           Actuarial loss         4,515         37,855           Benefits paid         (5,658)         (47,439)           Past service cost         3,714         31,139		Millions of yen	
Service cost         2,245         18,823           Interest cost         662         5,550           Actuarial loss         4,515         37,855           Benefits paid         (5,658)         (47,439)           Past service cost         3,714         31,139		20 <sup>-</sup>	15
Interest cost         662         5,550           Actuarial loss         4,515         37,855           Benefits paid         (5,658)         (47,439)           Past service cost         3,714         31,139	Balance at the beginning of the year	¥62,259	\$522,001
Actuarial loss       4,515       37,855         Benefits paid       (5,658)       (47,439)         Past service cost       3,714       31,139	Service cost	2,245	18,823
Benefits paid         (5,658)         (47,439)           Past service cost         3,714         31,139	Interest cost	662	5,550
Past service cost 3,714 31,139	Actuarial loss	4,515	37,855
	Benefits paid	(5,658)	(47,439)
Balance at the end of the year ¥67,737 \$567,930	Past service cost	3,714	31,139
	Balance at the end of the year	¥67,737	\$567,930

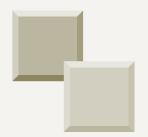
<sup>\*</sup>The retirement benefit obligation based on the simplified method is included in the table above due to its immateriality.

2. The changes in plan assets for the year ended February 28, 2015 are outlined as follows:

	Millions of yen	Thousands of U.S. dollars
	201	15
Balance at the beginning of the year	¥44,076	\$369,548
Expected return on plan assets	740	6,204
Actuarial gain	4,996	41,888
Contributions to the pension plans by the Company and consolidated subsidiaries	1,925	16,140
Benefits paid	(3,650)	(30,603)
Balance at the end of the year	¥48,087	\$403,178

3. The balance of retirement benefit obligation and plan assets at fair value and the amounts recognized in the consolidated balance sheet at February 28, 2015 are outlined as follows:

	Millions of yen	Thousands of U.S. dollars
	201	5
Funded retirement benefit obligation	¥38,901	\$326,159
Plan assets at fair value	(48,087)	(403,178)
	(9,186)	(77,019)
Unfunded retirement benefit obligation	28,836	241,771
Net liability for retirement benefits recognized in the consolidated balance sheet	19,649	164,744
Liability for retirement benefits	31,514	264,224
Asset for retirement benefits	(11,864)	(99,472)
Net liability for retirement benefits recognized in the consolidated balance sheet	¥19,649	\$164,744



4. The components of retirement benefit expenses for the year ended February 28, 2015 are outlined as follows:

	Millions of yen	Thousands of U.S. dollars
	201	15
Service cost	¥2,245	\$18,823
Interest cost	662	5,550
Expected return on plan assets	(740)	(6,204)
Amortization of actuarial loss	1,648	13,817
Amortization of past service cost	133	1,115
Other	227	1,903
Retirement benefit expenses	¥4,176	\$35,013

5. The components of retirement benefits adjustments included in accumulated other comprehensive income (before tax effect) at February 28, 2015 are outlined as follows:

	Millions of yen	Thousands of U.S. dollars
	201	15
Unrecognized past service cost	¥(2,000)	\$(16,769)
Unrecognized actuarial loss	(10,632)	(89,142)
Total	¥(12,632)	\$(105,911)

6.The fair value of plan assets, by major category, as a percentage of total plan assets at February 28, 2015 is as follows:

	2015
Debt securities	27%
Equity securities	49
General accounts at life insurance companies	11
Cash and deposits	2
Other	11
Total	100%

The total pension plan assets includes 30% of the retirement benefits trust for the corporate pension fund plans (29% in equity securities and 1% in cash and deposits).

The expected long-term rate of return on plan assets is determined as a result of consideration of both the present and anticipated portfolio allocation and the expected long-term rates of return from multiple plan assets.

7. The assumptions used in accounting for the defined benefit pension plans are as follows:

	2015
Discount rates	0.9% to 1.1%
Expected long-term rates of return on plan assets	1.0% to 2.0%

(3) Defined contribution pension plans for the year ended February 28, 2015

	Millions of yen Thousands of U.S. dollars		
	2015		
Contributions to defined contribution pension plans	¥365	\$3,060	

(4) Accrued retirement benefits for the year ended February 28, 2014

1. The following table sets forth the funded and accrued status of the pension plans and the amounts recognized in the accompanying consolidated balance sheet at February 28, 2014 for defined benefit pension plans of the Company and its consolidated subsidiaries:

	Millions of yen
	2014
Retirement benefit obligation	¥(62,259)
Plan assets at fair value	32,348
Retirement benefit trust	11,728
Unfunded retirement benefit obligation	(18,182)
Unrecognized actuarial loss	12,766
Unrecognized past service cost	(1,580)
Net retirement benefit obligation	(6,996)
Prepaid pension cost (*)	10,053
Accrued retirement benefits	¥(17,049)

<sup>\*</sup>Prepaid pension cost is included in "Other" in investments and other assets in the consolidated balance sheet at February 28, 2014.

Certain domestic consolidated subsidiaries calculate the accrued retirement benefits based on the simplified method.

2. The components of retirement benefit expenses for the year ended February 28, 2014 are outlined as follows:

	Millions of yen
	2014
Service cost	¥2,380
Interest cost	802
Expected return on plan assets	(706)
Amortization of actuarial loss	2,084
Amortization of past service cost	(642)
Retirement benefit expenses	3,918
Other (*)	5,129
Retirement benefit expenses	¥9,048

<sup>(\*)&</sup>quot;Other" in the above table consists of the payments for contributions for defined contribution pension plans and additional retirement allowances.

Retirement benefit expenses for certain domestic consolidated subsidiaries which applied the simplified method are included in service cost.

3. The assumptions used in accounting for the defined benefit pension plans are as follows:

	2014
Discount rates	0.9% to 1.1%
Expected rates of return on plan assets	1.0% to 2.0%



#### 13 Leases

#### (1)Lessee's accounting

 Finance lease transactions that do not transfer ownership to the lessee

For finance lease transactions that do not transfer ownership to the Company or its consolidated subsidiaries, the corresponding leased assets mainly consist of system facilities (tools, furniture and fixtures) in the information services business, which included in "Other, net" of property and equipment.

Regarding the depreciation method of the leased assets,

please refer to the Note 2 "Summary of Significant Accounting Policies" of these Notes to Consolidated Financial Statements.

Finance lease transactions commencing on or before February 28, 2009, other than those in which the ownership of the leased assets is transferred to certain consolidated subsidiaries, are accounted for in the same manner as operating leases.

The following amounts represent the acquisition cost, accumulated depreciation, accumulated loss on impairment, and net book value of the leased assets at February 28, 2015 and 2014, which would have been reflected in the accompanying consolidated balance sheet if finance lease accounting had been applied to the finance lease transactions entered into by the consolidated subsidiaries as lessees on or before February 28, 2009, which are accounted for as operating leases:

	Millions of yen			
		015		
	Acquisition cost	Accumulated loss on impairment	Net book value	
Leased assets:				
Machinery, equipment, tools, furniture and fixtures	¥1,480	¥1,38	9 ¥9	¥80
	Millions of yen			
	Acquisition cost	Accumulated depreciation	Accumulated loss on impairment	Net book value
Leased assets:				
Machinery, equipment, tools, furniture and fixtures	¥3,753	¥3,52	3 ¥13	¥217
		Thousands	of U.S. dollars	
			015	
	Acquisition cost	Accumulated depreciation	Accumulated loss on impairment	Net book value
Leased assets:				
Machinery, equipment, tools, furniture and fixtures	\$12,409	\$11,64	6 \$75	\$671

The amounts the above table include the interest portion.

Lease payments relating to finance leases accounted for as operating leases for the years ended February 28, 2015 and 2014 totaled ¥138 million (\$1,157 thousand) and ¥449 million, respectively. Depreciation of the leased assets computed by the straight-line method over the respective

lease terms with a nil residual value amounted to ¥136 million (\$1,140 thousand) and ¥447 million for the years ended February 28, 2015 and 2014, respectively. Reversal of accumulated loss on impairment of the leased assets for the years ended February 28, 2015 and 2014 totaled ¥1 million (\$8 thousand) and ¥2 million, respectively.

Future minimum lease payments (including the interest portion thereon) subsequent to February 28, 2015 for finance leases accounted for as operating leases are summarized as follows:

Years ending February 28 or 29,	Millions of yen	Thousands of U.S. dollars
2016	¥44	\$369
2017 and thereafter	36	302
Total	¥81	\$679
Allocated accumulated loss on impairment of leased assets	1	8
Total	¥80	\$671

#### 2. Operating leases

Future minimum lease payments subsequent to February 28, 2015 for noncancelable operating leases were as follows:

Years ending February 28 or 29,	Millions of yen	Thousands of U.S. dollars
2016	¥3,116	\$26,126
2017 and thereafter	17,508	146,793
Total	¥20,625	\$172,927

#### (2)Lessor's accounting

 Finance lease transactions that do not transfer ownership to the lessee
 Finance lease transactions commencing on or before
 February 28, 2009 other than those in which the ownership of the leased assets is transferred from the Company or its consolidated subsidiaries to the lessees are accounted for in the same manner as operating leases.

The following amounts represent the acquisition cost, accumulated depreciation and net book value of the leased assets at February 28, 2015 and 2014, which would have been transferred to the lessees if finance lease accounting had been applied to the finance lease transactions entered into by the consolidated subsidiaries as lessors on or February 28, 2009, which are accounted for as operating leases:

	Millions of yen					
	2015			2014		
	Acquisition cost	Accumulated depreciation	Net book value	Acquisition cost	Accumulated depreciation	Net book value
Leased assets:						
Machinery, equipment, tools, furniture and fixtures included in "Other, net" in property and equipment	¥296	¥261	¥34	¥343	¥274	¥69
	Thous	sands of U.S. do	llars			
		2015				
	Acquisition cost	Accumulated depreciation	Net book value			
Leased assets:						
Machinery, equipment, tools, furniture and fixtures included in "Other, net" in property and equipment	\$2,482	\$2,188	\$285			

Lease income relating to finance leases accounted for as operating leases for the years ended February 28, 2015 and 2014 were ¥34 million (\$285 thousand) and ¥40 million, respectively. Depreciation expense of the leased assets computed by the straight-line method over the respective lease terms amounted to ¥34 million (\$285 thousand) and

¥40 million for the years ended February 28, 2015 and 2014, respectively.

No loss on impairment was allocated to any leased assets for the years ended February 28, 2015 and 2014.



Future minimum lease receivable (including the interest portion thereon) subsequent to February 28, 2015 for finance leases accounted for as operating leases are summarized as follows:

Years ending February 28 or 29,	Millions of yen	Thousands of U.S. dollars
2016	¥25	\$210
2017 and thereafter	9	75
Total	¥34	\$285

#### 2. Operating leases

Future minimum lease receivable subsequent to February 28, 2015 for noncancelable operating leases were as follows:

Years ending February 28 or 29,	Millions of yen	Thousands of U.S. dollars	
2016	¥3,037	\$25,463	
2017 and thereafter	14,426	120,952	
Total	¥17,464	\$146,424	

### 14 Shareholders' Equity

(1)The Corporation Law of Japan (the "Law") provides that an amount equal to 10% of the amount to be disbursed as distributions of capital surplus (other than the capital reserve) and retained earnings (other than the legal reserve) be transferred to the capital reserve and the legal reserve, respectively, until the sum of the capital reserve and the legal reserve equals 25% of the capital stock account. Such distributions can be made at any time by resolution of the shareholders or by the Board of Directors if certain conditions are met.

The capital reserve included in capital surplus amounted to ¥7,500 million (\$62,883 thousand) at February 28, 2015 and 2014. In addition, the legal reserve included in retained earnings amounted to nil at February 28, 2015 and 2014.

(2) Movements in shares issued and treasury stock during the years ended February 28, 2015 and 2014 are summarized as follows:

		Number of	shares	
		2015		
	March 1, 2014	Increase	Decrease	February 28, 2015
Shares issued: Common stock Treasury stock:	536,238,328	-	268,119,164	268,119,164
Common stock	8,372,594	44,031	4,211,367	4,205,258

Two shares of common stock were consolidated into one share on September 1, 2014. As a result, the number of shares issued decreased by 268,119,164.

The increase in treasury stock consists of 41,564 shares resulting from the purchase of shares less than one voting unit by the Company, and 2,467 shares of treasury stock attributable to the Company resulting from the purchase by

an affiliate accounted for by the equity method for the year ended February 28, 2015. The decrease in treasury stock consists of 4,087 shares resulting from the sale of shares less than one voting unit by the Company, 7,000 shares resulting from the exercise of stock options and 4,200,280 shares resulting from consolidation of shares for the year ended February 28, 2015.

-		Number of s	charoc	
		2014	•	
	March 1, 2013	Increase	Decrease	February 28, 2014
Shares issued:				
Common stock	536,238,328	-		- 536,238,328
Treasury stock:				
Common stock	8,030,692	441,129	99,22	27 8,372,594

The increase in treasury stock consists of 150,400 shares resulting from the purchase of shares less than one voting unit by the Company, 287,827 shares resulting from the purchase of shares held by untraceable shareholders and 2,902 shares of treasury stock attributable to the Company resulting from the purchase by an affiliate accounted for by

the equity method for the year ended February 28, 2014. The decrease in treasury stock consists of 8,227 shares resulting from the sale of shares less than one voting unit by the Company and 91,000 shares resulting from the exercise of stock options for the year ended February 28, 2014.

#### (3)Stock option plans

Descriptions of each stock option plan as of February 28, 2015 are as follows:

Stock option plans	No.3 plan (*1)	No.4 plan (*1)	No.5 plan (*2)
Individuals covered by the plan	Directors: 7 Audit and supervisory board members: 4 Executive officers: 14 Administration officer: 1	Directors: 7 Audit and supervisory board members: 4 Executive officers: 12 Administration officer: 1	Directors: 8 Audit and supervisory board members: 5
Type and number of shares to be issued upon the exercise of the stock subscription rights (*5)	154,000 shares of common stock	168,000 shares of common stock	31,500 shares of common stock
Grant date	May 27, 2004 (*3)	May 26, 2005 (*3)	May 25, 2006 (*4)
Vesting conditions	None	None	None
Vesting period	None	None	None
Exercise period	From September 3, 2007 to May 27, 2014	From September 3, 2007 to May 26, 2015	From September 3, 2007 to July 14, 2026

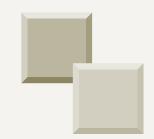
<sup>\*1</sup> The Company granted these stock options which were originally granted by the Daimaru, Inc. through the stock transfer contract entered into on September 3, 2007.

<sup>\*2</sup> The Company granted these stock options which were originally granted by Matsuzakaya Co., Ltd. through the stock transfer contract entered into on September 3, 2007.

<sup>\*3</sup> Grant date was the date of resolution of shareholder's meeting of the Daimaru, Inc., currently Daimaru Matsuzakaya Department Store Co., Ltd. and individuals covered by the plan and their title were those as of the grant date.

<sup>\*4</sup> Grant date was the date of resolution of shareholder's meeting of Matsuzakaya Co., Ltd., currently Daimaru Matsuzakaya Department Store Co., Ltd. and individuals covered by the plan and their title were those as of the grant date.

<sup>\*5</sup> The number of shares in the above table are adjusted to reflect the consolidation of shares executed on September 1, 2014.



Information regarding the Company's stock option plans is summarized as follows:

	No.3 plan	No.4 plan	No.5 plan
Number of stock options: (*1)			
Non-vested			
Outstanding at March 1, 2014	-	-	-
Granted	-	_	_
Forfeited	-	_	_
Vested	-	-	-
Outstanding at February 28, 2015	-	-	-
Vested			
Outstanding at March 1, 2014	126,000	150,500	9,500
Vested	-	-	-
Exercised	-	(7,000)	-
Forfeited	126,000	-	-
Outstanding at February 28, 2015	_	143,500	9,500
Exercise price (Yen)	¥1,398 (*1)	¥1,382 (*1)	¥1
Average stock price at exercise (Yen)	¥-	¥1,391 (*1)	¥-
Fair value at grant date (Yen)	¥- (*2)	¥- (*2)	¥1,666 (*1)
Exercise price (U.S. dollars)	\$11,721	\$11,587	\$8
Average stock price at exercise (U.S. dollars)	\$-	\$11,663	\$-
Fair value at grant date (U.S. dollars)	\$-	\$-	\$13,968

<sup>\*1</sup> The amounts are adjusted to reflect the consolidation of shares executed on September 1, 2014.

During the year ended February 28, 2015, no stock options were granted.

Because it is difficult to reasonably estimate the number of options that will be forfeited in the future, the number of

options actually forfeited is reflected.

Stock subscription rights as stock options of  $\pm 15$  million ( $\pm 125$  thousand) were recorded as of February 28, 2015 and 2014.

#### 15 Financial Instruments

#### Overview

#### (a)Policy for financial instruments

The Company and its consolidated subsidiaries manages funds only through low-risk financial assets such as bank deposits and debt securities, in addition, funds are raised through bank borrowings, issuance of commercial papers and corporate bonds, and securitization of receivables. Derivatives are only utilized to hedge foreign currency fluctuation risk arising from receivables and payables denominated in foreign currencies and interest rate fluctuation risk arising from loans payable and bonds payable, and are not used for speculative purposes.

# (b)Types of financial instruments, related risks and risk management

Notes and accounts receivable-trade are exposed to credit risk of customers. Deposits and guarantees are

mainly associated with leases of stores and are exposed to credit risk of lessors. For these credit risks, the Group individually manages the due dates and balances for each counterparty and tries to identify any incidents that may cause potential collectability issues and to mitigate such risks.

Equity securities, such as investment securities, are exposed to market price fluctuation risk, but mainly consist of securities of companies with which a business relationship has been established, and the fair value is monitored periodically and the portfolio is reviewed on an ongoing basis.

Trade payables, such as notes and accounts payable - trade and income taxes payable are mostly due within one year. Trade payables denominated in foreign currencies

<sup>\*2</sup> The fair value of stock options is omitted since they had been issued before the date of enactment of the Law.

are exposed to foreign currency fluctuation risk and foreign exchange forward contracts are utilized for a portion of these trade payables to hedge foreign currency fluctuation risk.

Short-term loans payable, commercial papers and securitized receivables are mainly used for financing of operating activities, and bonds payable and long-term loans payable are mainly used for capital investments. Loans payable with variable interest rates are exposed to interest rate fluctuation risk, but derivative transactions (interest rate swaps) are utilized as hedging instruments for certain of long-term loans payable on an individual loan basis to mitigate the interest rate fluctuation risk and fix interest payments. Hedge effectiveness of each transaction is assessed periodically. For interest-rate swap transactions that meet the criteria for the special treatment, an assessment of hedge effectiveness is omitted.

The execution and management of derivative transactions

are based on the internal rules which determine the authorization for such transactions. In addition, derivative transactions are entered into only with financial institutions with high credit ratings to mitigate credit risk.

Trade payables and loans payable are exposed to liquidity risk. The Group individually manages the risk by preparing a cash management schedule on a monthly basis and maintains necessary liquidity by entering into commitment lines and overdraft contracts with its main financial institutions.

#### Fair Value of Financial Instruments

The carrying value of financial instruments on the consolidated balance sheet, fair value and the difference as of February 28, 2015 and 2014, are shown in the following table. The table does not include financial instruments for which it is extremely difficult to determine the fair value. (Please refer to Note 2 below).

			Millions	s of yen		
		2015		2014		
	Carrying value	Fair value	Difference	Carrying value	Fair value	Difference
(1)Cash and deposits	¥36,806	¥36,806	¥-	¥35,128	¥35,128	¥-
(2)Notes and accounts						
receivable - trade	75,556	75,556	-	66,265	66,265	-
(3)Securities and investment						
securities:						
Other securities	18,994	18,994	_	21,677	21,677	-
Investments in affiliates	1,448	730	(718)	1,455	699	(755)
(4)Deposits and guarantees	40,650	39,435	(1,214)	42,646	40,325	(2,320)
Total assets	¥173,456	¥171,523	¥(1,933)	¥167,173	¥164,097	¥(3,076)
(5)Notes and accounts						
payable - trade	95,020	95,020	-	86,501	86,501	-
(6)Short-term loans payable	9,268	9,268	-	14,230	14,230	-
(7)Commercial papers	28,691	28,691	_	32,192	32,192	-
(8)Income taxes payable	12,702	12,702	_	4,999	4,999	_
(9)Bonds payable	24,000	24,094	94	24,000	24,070	70
(10)Long-term loans payable	106,498	107,400	901	117,527	118,759	1,231
Total liabilities	¥276,180	¥277,177	¥996	¥274,451	¥275,754	¥1,302
Derivative transactions (*)	¥(27)	¥(27)	¥-	¥(20)	¥(20)	¥-



	Thous	Thousands of U.S. dollars			
		2015			
	Carrying value	Fair value	Difference		
(1)Cash and deposits	\$308,594	\$308,594	\$-		
(2)Notes and accounts					
receivable - trade	633,487	633,487	-		
(3)Securities and investment					
securities:					
Other securities	159,252	159,252	-		
Investments in affiliates	12,141	6,121	(6,020)		
(4)Deposits and guarantees	340,823	330,636	(10,187)		
Total assets	\$1,454,314	\$1,438,107	\$(16,207)		
(5)Notes and accounts					
payable - trade	796,680	796,680	-		
(6)Short-term loans payable	77,706	77,706	-		
(7)Commercial papers	240,555	240,555	-		
(8)Income taxes payable	106,498	106,498	-		
(9)Bonds payable	201,224	202,012	788		
(10)Long-term loans payable	892,915	900,478	7,563		
Total liabilities	\$2,315,586	\$2,323,945	\$8,351		
Derivative transactions (*)	\$(226)	\$(226)	\$-		

<sup>\*</sup>Assets and liabilities arising from derivative transactions are shown at net value with the amount in parentheses representing net liability position.

Note 1:Methods to determine the fair value of financial instruments and other matters related to securities and derivative transactions

#### (1) Cash and deposits and (2) Notes and accounts receivable - trade

Since these items are settled in a short time period, their fair value approximates carrying value. Time deposits with their maturity dates over one year are included in (1) Cash and deposits in the above table.

#### (3) Securities and investment securities

The fair value of equity securities is based on quoted market prices. The fair value of debt securities is based on quoted market prices or prices provided by the counter party financial institutions.

#### (4) Deposits and guarantees

The fair value of deposits and guarantees is based on the present value of future cash flows discounted by the interest rates reflecting credit risk. Deposits and guarantees due within one year are included in (4) Deposits and guarantees in the above table.

(5) Notes and accounts payable - trade, (6) Short-term loans payable, (7) Commercial papers and (8) Income taxes payable Since these items are settled in a short time period, their fair value approximates carrying value.

### (9) Bonds payable

The fair value of bonds payable is stated at the market value. The current portion of bonds payable is included in (9) Bonds payable in the above table.

#### (10) Long-term loans payable

The fair value of long-term loans payable with variable interest rates approximates the carrying the value because the interest rate reflects the market rate in a short period of time. Certain long-term loans payable with variable interest rates are hedged by the special treatment of interest-rate swap agreements and accounted for as loans with fixed interest rates. The fair value of those long-term loans payable is based on the present value of the total of principal, interest payments and net cash flows of the swap agreements discounted by the interest rates to be applied reasonably assuming new loans under similar conditions are made. The fair value of long-term loans payable with fixed interest rates is based on the present value of the total of principal and interest payments discounted by the interest rates to be applied assuming new loans under similar conditions are made. The current portion of long-term loans payable is included in (10) Long-term loans payable in the above table.

#### Derivative Transactions

Please refer to Note 16 "Derivative Financial Instruments and Hedging Activities" of these Notes to Consolidated Financial Statements.

Note 2:Financial instruments for which it is extremely difficult to determine the fair value are as follows:

	Millions of yen		Thousands of U.S. dollars
	2015	2014	2015
Unlisted stocks Deposits and guarantees Long-term guarantee deposits received	¥18,427 ¥26,304 ¥32,700	¥17,060 ¥27,482 ¥34,100	\$154,498 \$220,542 \$274.168

Long-term guarantee deposits received are included in "Other" in non-current liabilities in the consolidated balance sheet as of February 28, 2015 and 2014.

Because no quoted market price is available and it is extremely difficult to determine the fair value, the above

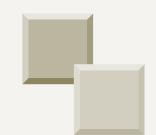
unlisted stocks are not included in the preceding table.

Because no quoted market price is available and it is extremely difficult to estimate the future cash flows, the above deposits and guarantees and long-term guarantee deposits received are not included in the preceding table.

Note 3:Redemption schedules for cash and deposits, receivables and marketable securities with maturities at February 28, 2015 and 2014 are as follows:

		Millions		
		201	5	
	Within one year	More than one year and within five years	More than five years and within ten years	More than ten years
Cash and deposits	¥30,060	¥2,700	¥-	¥-
Notes and accounts receivable - trade Securities and investment securities: Other securities with maturities:	75,556	-	-	-
(1)Government and municipal bonds	250	30	-	-
(2) Corporate bonds	900	2,800	-	-
(3)Other Deposits and guarantees	200 4,401	600 3,474	6,038	9,627
Total	¥111,369	¥9,604	¥6,038	¥9,627
		F 4:11:	,	
		Millions 201		
		More than	More than	
Ocale and decay're	Within one year	one year and within five years	five years and within ten years	More than ten years
Cash and deposits	¥29,690	¥400	¥-	¥-
Notes and accounts receivable - trade Securities and investment securities: Other securities with maturities:	66,265	-	-	-
(1)Government and municipal bonds	-	280	-	-
(2)Corporate bonds	400	3,200	-	-
(3)Other	4 506	800	- E 0.41	11.005
Deposits and guarantees Total	4,596 ¥100,953	4,097 ¥8,777	5,841 ¥5,841	11,095 ¥11,095
- Total	1100,000	10,777	10,011	111,000
		Thousands of		
		201		
	Within one year	More than one year and within five years	More than five years and within ten years	More than ten years
Cash and deposits  Notes and accounts receivable – trade  Securities and investment securities:  Other securities with maturities:	\$252,033 633,487	\$22,638 -	\$ - -	\$- -
(1)Government and municipal bonds	2,096	252	-	-
(2)Corporate bonds	7,546	23,476	-	-
(3)Other Deposits and guarantees	1,677 36,899	5,031 29,127	E0 625	00 71 6
Deposits and guarantees	30,099	29,127	50,625	80,716

Note 4:The redemption schedule for long-term loans payable is disclosed in Note 11 "Short-Term Loans Payable, Commercial Papers, Long-Term Debt and Lease Obligations" of these Notes to Consolidated Financial Statements.



## 16 Derivative Financial Instruments and Hedging Activities

### Derivative transactions which quality for hedge accounting

The estimated fair value of the derivatives positions outstanding as of February 28, 2015 and 2014, to which quality for hedge accounting are summarized as follows:

Currency-related transactions

Millions of yen				n	
				2015	
			Contrac	t value	
Method of hedge accounting	Transaction	Major hedged item	Notional amount	Maturing after one year	Fair value
Allocation method	Forward foreign currency exchange contracts: Sell:				
	U.S. dollars	Accounts receivable, trade	¥213	¥-	(*)
	Chinese yuan		1	_	(*)
	Total		¥215	¥-	(*)
	Currency swap contracts:				
	Receive / U.S. dollars and pay / Japanese yen	Long-term loans payable	¥300	¥300	(*)
	Total		¥300	¥300	(*)
Deferral hedge accounting	Forward foreign currency exchange contracts:				
	Buy:		V4 047	v	V00
	U.S. dollars	Forecasted transactions	¥1,847	¥-	¥28
	Euro	denominated in foreign	706	-	(56)
	Chinese yuan	currencies (Accounts	176	-	0
	Thai baht	payable, trade)	162 0	-	0
	British pounds Total		¥2,893		¥(27)
	Total		+2,093	+-	+(21)
			N	fillions of ye	n
				2014	
			Contrac	t value	
Method of hedge accounting	Transaction	Major hedged item	Notional amount	Maturing after one year	Fair value
Allocation method	Forward foreign currency exchange contracts: Sell:			-	
	U.S. dollars	Accounts receivable, trade	¥130	¥-	(*)
	Total	Accounts receivable, trade	¥130	¥-	(*)
	Buy:		1100		( )
	U.S. dollars	Accounts payable, trade	¥9	¥-	(*)
	Currency swap contracts:	noceano payano, adac		·	( )
	Receive / U.S. dollars and pay / Japanese yen	Long-term loans payable	¥300	¥300	(*)
	Total		¥309	¥300	(*)
Deferral hedge accounting	Forward foreign currency exchange contracts:				
	Buy:		V4 000	V	\//d 4\
	U.S. dollars	Forecasted transactions	¥1,663	¥-	¥(14)
	Euro	denominated in foreign	415	-	(2)
	Chinese yuan	currencies (Accounts	150	-	(3)
	Thai baht	payable, trade)	0	-	0
	British pounds		<u> </u>	-	0
	Total		¥2,228	¥-	¥(20)

			Thousa	ands of U.S.	dollars
				2015	
			Contrac	ct value	
Method of hedge accounting	Transaction	Major hedged item	Notional amount	Maturing after one year	Fair value
Allocation method	Forward foreign currency exchange contracts: Sell:				
	U.S. dollars	Accounts receivable, trade	\$1,786	\$-	(*)
	Chinese yuan		8	-	(*)
	Total		\$1,803	\$-	(*)
	Currency swap contracts: Receive / U.S. dollars and pay / Japanese yen Total	Long-term loans payable	\$2,515 \$2,515	\$2,515 \$2,515	(*) (*)
Deferral hedge accounting	Forward foreign currency exchange contracts:		1,72	, , , ,	
	Buy: U.S. dollars Euro	Forecasted transactions denominated in foreign	\$15,486 5,919	\$- -	\$235 (470)
	Chinese yuan	currencies (Accounts	1,476	-	0
	Thai baht	payable, trade)	1,358	-	0
	British pounds		0 \$24,256	<u>-</u> \$-	<u> </u>
	Total		φ <b>24,2</b> 30	<b></b>	¥(226)

The fair value of forward foreign currency exchange contracts under deferral hedge accounting is computed using prices provided by the counter party financial institutions.

#### Interest-related transactions

			M	illions of yer	า
				2015	
			Contrac	t value	
Method of hedge accounting	Transaction	Major hedged item	Notional amount	Maturing after one year	Fair value
Special treatment of	Interest-rate swaps:	Long-term loans payable			
interest-rate swap	Receive / variable and pay / fixed		¥38,040	¥29,280	(*)
			M	illions of yer	า
				2014	
			Contrac	t value	
Method of hedge accounting	Transaction	Major hedged item	Notional amount	Maturing after one year	Fair value
Special treatment of	Interest-rate swaps:	Long-term loans payable			
treatment of	interest rate errape.				

<sup>(\*)</sup>Because transactions under the allocation method are accounted for in combination with accounts receivable, trade, accounts payable, trade and long-term loans payable, the fair value of these transactions is included in that of notes and accounts receivable – trade, notes and accounts payable – trade and long-term loans payable disclosed in Note 15 "Financial Instruments" of these Notes to Consolidated Financial Statements.



			Thousands of U.S. dollars		
			Contrac	<b>2015</b> t value	
Method of hedge accounting	Transaction	Major hedged item	Notional amount	Maturing after one year	Fair value
Special treatment of	Interest-rate swaps:	Long-term loans payable			
interest-rate swap	Receive / variable and pay / fixed		\$318,940	\$245,493	(*)

<sup>(\*)</sup>Because interest-rate swap agreements are accounted for by applying the swap rates to the underlying long-term loans payable, their fair value is included in that of the long-term loans payable disclosed in Note 15 "Financial Instruments" of these Notes to Consolidated Financial Statements.

## 17 Contingent Liabilities

At February 28, 2015, the Company and its consolidated subsidiaries had the following contingent liabilities:

	Millions of yen	Thousands of U.S. dollars
Guarantees of financing for employee housing	¥18	\$151
Guarantees of lease agreement of White Express Co., Ltd.	49	411
	¥67	\$562

### 18 Selling, General and Administrative Expenses

The components of selling, general and administrative expenses for the years ended February 28, 2015 and 2014 were as follows:

	Millions of yen		Thousands of U.S. dollars	
	2015	2014	2015	
Advertising expenses	¥30,319	¥31,744	\$254,205	
Provision of allowance for doubtful accounts	280	28	2,348	
Compensation and bonuses for directors and audit and supervisory board members and salaries and				
bonuses for employees	50,413	51,394	422,680	
Provision for bonuses to employees	5,402	5,205	45,292	
Provision for bonuses to directors and audit and supervisory board members	194	201	1,627	
Retirement benefit expenses	4,355	4,133	36,514	
Provision of accrued retirement benefits for directors and audit and supervisory board members	6	17	50	
Welfare expenses	10,687	11,161	89,603	
Depreciation and amortization	16,023	15,994	134,342	
Rent expenses	28,366	27,713	237,830	
Operational costs	16,567	17,317	138,903	
Amortization of goodwill	632	349	5,299	
Other	38,323	37,051	321,313	
Total	¥201,572	¥202,313	\$1,690,048	

#### 19 Impairment of Fixed Assets

The Company and its consolidated subsidiaries mainly group stores into minimum units which generate identifiable cash flows.

The recoverable value of buildings and others and lease assets is measured mainly based on value in use and written down to nil if no future cash inflows are expected.

The recoverable value of land is measured at the estimated net selling value, which is based on the appraisal value by realestate appraisers.

The Company and its consolidated subsidiaries wrote down the following assets to their respective net recoverable value. Consequently, the Company and its consolidated subsidiaries recorded related loss on impairment of fixed assets of ¥965 million (\$8,091 thousand) and ¥1,463 million in the accompanying consolidated statement of income for the years ended February 28, 2015 and 2014, respectively:

			Millions of yen		Thousands of U.S. dollars	
Location	Usage	Classification	2015	2014	2015	
Daimaru Matsuzakaya Department Stores Co., Ltd. (Urawa-ku, Saitama-shi, etc.)	Stores, etc.	Buildings and others	¥11	¥	\$92	
Parco CO., LTD. (Chuo-ku, Chiba-shi)	Stores, etc.	Buildings and others	607	-	5,089	
NEUVE•A CO., LTD. (Aoi-ku, Shizuoka-shi, etc.)	Stores, etc.	Buildings and others	74	-	620	
Daimaru Kogyo, Ltd.	Stores, etc.	Buildings and others	47	-	394	
(Kita-ku, Osaka-shi)		Land	165	-	1,383	
J. Front Foods Co., Ltd. (Kawasaki-ku, Kawasaki-shi)	Stores, etc.	Buildings and others	58	-	486	
Daimaru Matsuzakaya Department Stores Co. Ltd. (Chuo-ku, Osaka, etc.)	Stores, etc.	Buildings and others	-	1,292	_	
NEUVE·A CO., LTD. (Toyonaka-shi, Osaka, etc.)	Stores, etc.	Buildings and others	-	70	-	
J. FRONT FOODS Co., Ltd. (Chiyoda-ku, Tokyo)	Stores, etc.	Buildings and others	-	33	-	
JFR Information Center Co., Ltd. (Tennouji-ku, Osaka-shi)	Offices, etc.	Lease assets		66	_	
			¥965	¥1,463	\$8,091	

#### 20 Loss on Store Reconstruction

Loss on store reconstruction recognized by a consolidated subsidiary for the year ended February 28, 2014 consisted of the following:

	Millions of yen
	2014
Reconstruction of South Wing of Matsuzakaya Ueno store in Daimaru Matsuzakaya Department Stores Co., Ltd.:	
Loss on impairment of fixed assets	¥1,802
Provision for loss on store reconstruction	1,320
Others	112
Total	¥3,235



# 21 Loss on Business Liquidation

Loss on business liquidation recognized by certain consolidated subsidiaries for the years ended February 28, 2015 and 2014 consisted of the following:

	Millions of yen	Thousands of U.S. dollars
	201	5
Liquidation of fishing business in Daimaru Kogyo, Ltd.:		
Loss on business liquidation	¥634	\$5,316
Loss on impairment of fixed assets	19	159
Total	¥654	\$5,483
	Millions of yen	
	2014	
Store closure:		
Parco (SINGAPORE) PTE LTD.	¥94	
JFR Online Co., Ltd.	13	
Daimaru Com Development Co., Ltd.	2	
Total	¥110	

# 22 Loss on Devaluation of Inventories

Loss on devaluation of inventories included in cost of goods sold of ¥250 million (\$2,096 thousand) and ¥346 million was recognized for the years ended February 28, 2015 and 2014, respectively.

# 23 Other Comprehensive Income

The following table presents reclassification adjustments and tax effects allocated to each component of other comprehensive income (loss) for the years ended February 28, 2015 and 2014.

	Millions of y	en	Thousands of U.S. dollars
	2015	2014	2015
Net unrealized holding gain on securities:			
Amount arising during the year	¥2,692	¥3,547	\$22,571
Reclassification adjustments for gain included in net income	(2,698)	(48)	(22,621)
Before tax effect	(6)	3,499	(50)
Tax effect	8	(1,210)	67
Total	2	2,289	17
Net unrealized deferred loss on hedging instruments:			
Amount arising during the year	(7)	(83)	(59)
Before tax effect	(7)	(83)	(59)
Tax effect	2	31	17
Total	(5)	(51)	(42)
Foreign currency translation adjustments:			
Amount arising during the year	242	310	2,029
Reclassification adjustments for gain included in net income	-	(26)	_
Total	242	283	2,029
Share of other comprehensive (loss) income of affiliates accounted for by the equity method:			
Amount arising during the year	(46)	118	(386)
Reclassification adjustments for gain included in net income	(6)	_	(50)
Total	(52)	118	(436)
Total other comprehensive income	¥186	¥2,639	\$1,559

# 24 Supplemental Information on the Consolidated Statement of Cash Flows

Reconciliations of cash and deposits in the accompanying consolidated balance sheet at February 28, 2015 and 2014 and cash and cash equivalents in the accompanying consolidated statement of cash flows for the years then ended are as follows:

	Millions o	Thousands of U.S. dollars		
	At February 28,			
	2015	2014	2015	
Cash and deposits	¥34,106	¥34,728	\$285,956	
Time deposits over three months	(1,973)	(3,452)	(16,542)	
Cash and cash equivalents	¥32,132	¥31,276	\$269,406	



# 25 Income Taxes

Income taxes in Japan applicable to the Company and its domestic subsidiaries comprise corporate tax, inhabitants' taxes and enterprise tax, which, in the aggregate, resulted in a statutory tax rate of 38.0% for the years ended February 28, 2015 and 2014. Overseas subsidiaries are subject to the income tax regulations of the respective countries in which they operate.

The effective tax rates reflected in the consolidated statement of income for the years ended February 28, 2015 and 2014 differ from the statutory tax rate for the following reasons:

	2015	2014
Statutory tax rate	38.0%	38.0%
Effect of:		
Permanent non-deductible expenses	0.8	0.6
Permanent non-taxable income	(0.2)	(0.1)
Per capita portion of inhabitants' taxes	0.5	0.4
Change in valuation allowance	0.3	1.2
Remeasurement of deferred tax assets and deferred tax liabilities due to the change in statutory tax rate	1.5	(0.3)
Equity in earnings of unconsolidated subsidiaries and affiliates	(0.7)	(0.3)
Unrealized inter-company profit	-	(4.4)
Other, net	0.7	(2.5)
Effective tax rates	40.9%	32.6%

The significant components of deferred tax assets and liabilities at February 28, 2015 and 2014 are as follows:

	Millions of y	yen	Thousands of U.S. dollars
	2015	2014	2015
Deferred tax assets:			
Liability for retirement benefits	¥6,947	¥-	\$58,246
Accrued retirement benefits	-	2,476	-
Accrued loss on utilization of gift certificates	4,687	4,501	39,297
Securities for retirement benefit trust	4,123	4,078	34,569
Loss on devaluation of assets resulting from merger of consolidated subsidiaries	4.077	4,077	34,183
Accrued point card certificates	2,391	2.614	20,047
Provision for bonuses to employees	1,983	2,142	16,626
Unrealized profit on fixed assets	1,511	1,500	12,669
Loss on impairment of fixed assets	1,231	754	10,321
Asset retirement obligations	1,121	1,057	9,399
Accrued enterprise taxes, etc.	968	567	8,116
Allowance for doubtful accounts	711	743	5,961
Tax loss carryforwards	346	175	2,901
Provision for loss on store reconstruction	270	486	2,264
Provision for sales promotion expenses	257	279	2,155
Provision for loss on business liquidation	176	14	1,476
Loss on devaluation of inventories	129	120	1,082
Other	4,130	4,817	34,627
Deferred tax assets (subtotal)	35,066	30,408	293,955
Valuation allowance	(6,932)	(6,877)	(58,078)
Total deferred tax assets	28,133	23,531	235,877
Deferred tax liabilities:			
Revaluation of assets and liabilities	(100,970)	(101,009)	(846,567)
Reserve for depreciation for tax purposes	(7,989)	(8,141)	(66,982)
Securities returned from retirement benefit trust	(582)	(946)	(4,880)
Assets related to asset retirement obligations	(361)	(359)	(3,027)
Others	(3,374)	(3,226)	(28,289)
Total deferred tax liabilities	(113,278)	(113,684)	(949,761)
Net deferred tax liabilities	¥(85,144)	¥(90,153)	\$(713,876)

On March 31, 2015, the "Act for Partial Revision of the Income Tax Act etc." (Act. No. 9 of 2015) and the "Act for Partial Revision of the Local Tax Act etc." (Act. No.2 of 2015) were officially issued and the Company and domestic consolidated subsidiary are subject to the amended statutory tax rate effective for fiscal years beginning on or after April 1, 2015. Accordingly, the statutory tax rates used for calculating deferred tax assets and liabilities will be reduced from 35.6% to 33.1% for temporary differences that are expected to be realized or settled during the fiscal year from March 1, 2016 to February 28, 2017 and to 32.3% for temporary differences that are expected to be realized or settled on or after March 1, 2017.

As a result of this change, deferred tax assets in current assets, deferred tax assets in investments and other assets, deferred tax liabilities in non-current liabilities and deferred tax liabilities for land revaluation would have decreased by ¥316 million (\$2,649 thousand), ¥206 million (\$1,727 thousand), ¥9,907 million (\$83,064 thousand) and ¥118 million (\$989 thousand), respectively, and net unrealized holding gain on securities and income taxes-deferred (credit) would have increased by ¥120 million (\$1,006 thousand) and ¥9,383 million (\$78,670 thousand), respectively, if these revised statutory tax rates were applied at February 28, 2015.



# 26 Amounts per Share

Amounts per share at February 28, 2015 and 2014 and for the years then ended are as follows:

	Yen		U.S. dollars
	2015	2014	2015
Net assets	¥1,425.05	¥1,402.53	\$11.95
Basic net income	75.47	119.55	0.63
Diluted net income	75.47	119.53	0.63
Cash dividends	19.00	11.00	0.16

Net assets per share are computed based on the net assets available for distribution to the shareholders and the number of shares of common stock outstanding at the year end.

Basic net income per share is computed based on the net income attributable to shareholders of common stock and the weighted-average number of shares of common stock outstanding during the year.

Diluted net income per share is computed based on the

net income available for distribution to shareholders and the weighted-average number of shares of common stock outstanding during each year after giving effect to the dilutive potential of shares of common stock to be issued upon the exercise of stock subscription rights.

Cash dividends per share of the Company represent the cash dividends declared as applicable to the respective years together with the interim cash dividends paid.

The financial data used in the computation of basic and diluted net income per share for the years ended February 28, 2015 and 2014 is summarized as follows:

	Millions of y	Thousands of U.S. dollars		
	2015	2014	2015	
Net income attributable to common stockholders	¥19,918	¥31,568	\$166,999	
	Thousands of shares			
	201	2014		
Weighted-average number of shares of common stock outstanding	263,920		264,062	
Increase in shares of common stock resulting from the exercise of stock subscription rights		12	36	

The financial data used in the computation of net assets per share as of February 28, 2015 and 2014 is summarized as follows:

	Millions of	Thousands of U.S. dollars	
	2015	2014	2015
Total net assets	¥430,465	¥422,215	\$3,609,164
Deduction from total net assets:			
Stock subscription rights	(15)	(15)	(126)
Minority interests	(54,357)	(52,025)	(455,747)
_	(54,373)	(52,041)	(455,882)
Total net assets attributable to common stockholders	¥376,091	¥370,173	\$3,153,274
	Thou	sands of shares	3
	20 <sup>-</sup>	2014	
Number of shares of common stock used in the calculation of net assets per share	26	3,913	263,932

Note:Two shares of common stock were consolidated into one share on September 1, 2014. Basic net income per share, diluted net income per share and net assets per share have been calculated as if the consolidation of shares was executed on March 1, 2013.

## Segment Information

#### (1)Outline of reportable segments

The Group's reporting segments are divisions of the Group for which separate financial information is available, and whose operating results are reviewed regularly by the Board of Directors of the Company in order to allocate management resources and assess performance of operations.

The Group operates its main businesses such as the department store business, under a holding company structure, and the reportable segments of the Group consist of the "Department Store Business," the "Parco Business," the "Wholesale Business," the "Credit Business" and "Other Businesses."

The "Department Store Business" consists of sales of clothing, general goods, household goods, food products, etc. the "Parco Business" mainly consists of development, management, supervision and operation of shopping centers. The "Wholesale Business" consists of wholesaling of food products, chemical products and materials, etc. the "Credit Business" mainly consists of issuance and administration of credit cards. "Other Businesses" mainly consist of mail-order marketing, rentals of real estate, parking, leasing, design and construction contracting, manufacturing and sales of furniture, and retailing of general goods.

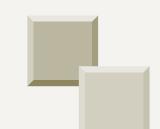
## (2) Calculation of net sales, income, assets, and other items by reportable segments

The accounting policies of the reportable segments are substantially the same as those described in Note 2 "Summary of Significant Accounting Policies" of these Notes to Consolidated Financial Statements. Inter-segment sales and transfers are recorded at the same prices used in transactions with third parties.

## (3)Net sales, income, assets, and other items by reportable segments

Reportable segment information for the years ended February 28, 2015 and 2014 is summarized as follows:

				Millions	of yen			
				20	15			
			Reportable	segments			_	_
	Department Store Business	Parco Business	Wholesale Business	Credit Business	Other Businesses	Total	Adjustments	Consolidated
Net sales:								
Sales to third parties	¥758,964	¥273,914	¥50,954	¥5,362	¥60,333	¥1,149,529	¥-	¥1,149,529
Inter-segment sales or transfers	901	297	8,416	5,018	36,964	51,600	(51,600)	_
Total	¥759,866	¥274,212	¥59,371	¥10,381	¥97,298	¥1,201,129	¥(51,600)	¥1,149,529
Segment income	¥23,115	¥12,255	¥1,067	¥3,424	¥2,418	¥42,281	¥(190)	¥42,091
Segment assets	¥629,972	¥256,531	¥24,296	¥38,593	¥111,970	¥1,061,363	¥(42,662)	¥1,018,700
Other items: Depreciation and								
amortization Investments in unconsolidated subsidiaries and	¥10,747	¥5,938	¥172	¥9	¥1,248	¥18,116	¥(152)	¥17,963
affiliates accounted for by the equity method Increase in property	¥3,861	¥105	¥-	¥-	¥163	¥4,130	¥11,308	¥15,438
and equipment and intangible assets	¥10,359	¥11,624	¥145	¥5	¥1,217	¥23,353	¥(133)	¥23,219



		Millions of yen 2014								
			Reportable		1 7					
	Department Store Business	Parco Business	Wholesale Business	Credit Business	Other Businesses	Total	Adjustments	Consolidated		
Net sales:										
Sales to third parties	¥767,907	¥268,031	¥55,043	¥4,768	¥50,546	¥1,146,297	¥22	¥1,146,319		
Inter-segment sales or transfers	1,021	260	8,229	4,676	38,030	52,218	(52,218)	-		
Total	¥768,928	¥268,292	¥63,273	¥9,444	¥88,576	¥1,198,515	¥(52,196)	¥1,146,319		
Segment income	¥22,980	¥12,017	¥1,127	¥3,186	¥2,961	¥42,272	¥(455)	¥41,816		
Segment assets	¥631,768	¥249,985	¥21,749	¥33,205	¥114,772	¥1,051,481	¥(52,750)	¥998,730		
Other items:  Depreciation and amortization Investments in	¥10,627	¥5,896	¥154	¥10	¥1,170	¥17,859	¥(160)	¥17,698		
unconsolidated subsidiaries and affiliates accounted for by the equity method	¥3,714	¥99	¥-	¥-	¥162	¥3,976	¥10,550	¥14,526		
Increase in property and equipment and intangible assets	¥14,205	¥36,406	¥239	¥12	¥1,490	¥52,354	¥(205)	¥52,148		

				Thousands of				
				20	15			
			Reportable	segments				
	Department Store Business	Parco Business	Wholesale Business	Credit Business	Other Businesses	Total	Adjustments	Consolidated
Net sales:								
Sales to third parties Inter-segment	\$6,363,411	\$2,296,588	\$427,216	\$44,957	\$505,852	\$9,638,040	\$-	\$9,638,040
sales or transfers	7,554	2.490	70,563	42,073	309,919	432,632	(432,632)	_
Total	\$6,370,973	\$2,299,086	\$497,787	\$87,038		\$10,070,672	\$(432,632)	
Segment income	\$193,804	\$102,750	\$8,946	\$28,708	\$20,273	\$354,498	\$(1,593)	
Segment assets	\$5,281,898	\$2,150,843	\$203,706	\$323,577	\$938,794	\$8,898,826	\$(357,693)	\$8,541,125
Other items: Depreciation and amortization Investments in unconsolidated subsidiaries	\$90,106	\$49,786	\$1,442	\$75	\$10,464	\$151,891	\$(1,274)	
and affiliates accounted for by the equity method Increase in property and equipment and	\$32,372	\$880	\$-	\$-	\$1,367	\$34,627	\$94,810	\$129,437
intangible assets	\$86,853	\$97,460	\$1,216	\$42	\$10,204	\$195,799	\$(1,115)	\$194,676

The total amount of segment income is adjusted to operating income on the consolidated statement of income.

The adjustments for segment income in the amounts of ¥190 million (\$1,593 thousand) and ¥455 million include eliminations of inter-segment transactions of ¥2,565 million (\$21,506 thousand) and ¥2,247 million and corporate expenses mainly recorded by the Company not attributable to any reportable segments of ¥2,755 million (\$23,099 thousand) and ¥2,703 million for the years ended February 28, 2015 and 2014, respectively.

The adjustments for segment assets in the amounts of ¥42,662 million (\$357,693 thousand) and ¥52,750 million include eliminations of inter-segment receivables of ¥73,068 million (\$612,627 thousand) and ¥78,004 million, unrealized profit on fixed assets of ¥1,527 million (\$12,803 thousand) and ¥1,511 million, and assets of the Company, which are not attributable to any reportable segments, of ¥30,307 million (\$254,104 thousand) and ¥25,954 million as of February 28, 2015 and 2014, respectively.

The adjustments for depreciation and amortization in the amounts of ¥152 million (\$1,274 thousand) and ¥160 million for the years ended February 28, 2015 and 2014, respectively, consist of inter-segment transfers.

The adjustments for investments in unconsolidated subsidiaries and affiliates accounted for by the equity method in the amounts of ¥11,308 million (\$94,810 thousand) and ¥10,550 million as of February 28, 2015 and 2014, respectively, consist of investments made by the Company, which are not attributable to any reportable segments.

The adjustments for increase in property and equipment and intangible assets in the amounts of ¥133 million (\$1,115 thousand) and ¥205 million for the years ended February 28, 2015 and 2014, respectively, consist of inter-segment unrealized profit on fixed assets.

#### (4)Related information

As more than 90% of consolidated net sales for the years ended February 28, 2015 and 2014 were made in Japan, the disclosure of geographical segment information of net sales has been omitted.

As more than 90% of the property and equipment in the consolidated balance sheet as of February 28, 2015 and 2014 were located in Japan, the disclosure of geographical segment information of property and equipment has been omitted.

The information about major customers has been omitted, as there is no major external customer that accounts for 10% or more of consolidated net sales for the years ended February 28, 2015 and 2014.

### (5)Loss on impairment of fixed assets

Loss on impairment of fixed assets by reportable segments for the years ended February 28, 2015 and 2014 is summarized as follows:

Millions of yen									
			20	)15					
		Reportable s	egments						
Department Store Business	Parco Business	Wholesale Business	Credit Business	Other Businesses	Total	Corporate and elimination	Consolidated		
¥11	¥682	¥232	¥-	- ¥58	¥985	¥-	¥985		
			Million	s of yen					
			20	)14					
		Reportable s	egments						
Department Store Business	Parco Business	Wholesale Business	Credit Business	Other Businesses	Total	Corporate and elimination	Consolidated		
¥3.095	¥70	¥-	¥-	- ¥99	¥3.265	¥-	¥3.265		



Thousands of U.S. dollars							
2015							
Reportable segments							
Department Store Business	Parco Business	Wholesale Business	Credit Business	Other Businesses	Total	Corporate and elimination	Consolidated
\$92	\$5,718	\$1,945	5 \$-	\$486	\$8,259	\$-	\$8,259

The amounts in the above table for the years ended February 28, 2015 and 2014 included loss on impairment of fixed assets recognized in the accounts of "Loss on store reconstruction" and "Loss on liquidation of business" in the consolidated statement of income. Accordingly, the total amounts in the above table are not equal to loss on impairment of the consolidated statement of income. Please refer to Note 20 "Loss on Store Reconstruction" and Note 21 "Loss on Liquidation of Business" of these Notes to Consolidated Financial Statements.

### (6)Amortization of goodwill and remaining balance

Information on amortization of goodwill and the remaining balance by reportable segments as of and for the years ended February 28, 2015 and 2014 is as follows:

				Million	ns of	f ven				
					015	<u> </u>				
			Reportable	segments						
	Department Store Business	Parco Business	Wholesale Business	Credit Business	E	Other Businesses	Total	Corporate and elimination	Consolidated	
Amortization of goodwill	¥-	¥349	¥-	¥	_	¥283	¥632	¥-	¥632	
Remaining balance	¥-	¥873	¥-	¥	-	¥1,132	¥2,005			
	Millions of yen									
	2014									
	Reportable segments									
	Department Store Business	Parco Business	Wholesale Business	Credit Business	E	Other Businesses	Total	Corporate and elimination	Consolidated	
Amortization of goodwill	¥-	¥349	¥-	¥	_	¥-	¥349	¥-	¥349	
Remaining balance	¥-	¥1,222	¥-	¥	_	¥1,415	¥2,638	¥-	¥2,638	
	Thousands of U.S. dollars									
	2015									
		Reportable segments								
	Department Store Business	Parco Business	Wholesale Business	Credit Business	E	Other Businesses	Total	Corporate and elimination	Consolidated	
Amortization of goodwill	\$-	\$2,926	\$-	\$	-	\$2,373	\$5,299	\$-	\$5,299	
Remaining balance	\$-	\$7,320	\$-	\$	-	\$9,491	\$16,811	\$-	\$16,811	

Goodwill is recognized as a result of business combinations (acquisition of shares of Parco Co., Ltd. and Forest Co., Ltd.).

## Subsequent Events

### (1)Capital and business alliance with Senshukai Co., Ltd.

The Company resolved at the meeting of the Board of Directors held on April 17, 2015 to enter into a capital and business alliance with Senshukai Co., Ltd. (Securities code: 8165, First Section of the Tokyo Stock Exchange; "Senshukai") and to make Senshukai an equity-method affiliate. Details of the capital and business alliance are as follows:

#### 1. Reasons for the capital and business alliance

The Group has store assets which mainly consist of department stores and other store assets managed by Parco and StylingLife Holdings, as a part of a balanced approach in central urban areas throughout Japan as well as a prime customer base. Under the basic policies of its medium-term business plan, which covers the three years from 2014 to 2016, the Group is working to dramatically strengthen its competitiveness and profitability as a multi retailer, to construct a business model for growth along with regions with its stores as the core (strategy of urban dominance), and to promote omni-channel retailing that leverages the strengths of physical stores.

Senshukai describes itself as the "Women's Smiles Company" and deals in a wide-ranging lineup of merchandise including clothing, daily sundries, and interior goods, with a primary focus on original goods for women aged from their 30s to their 50s, centered on its mainstay mail-order business "Belle Maison." Under its medium- to long-term business plan, which covers five years from 2014 to 2018, the core strategies are to develop optimal private brand products for each of the main target customer segments in the mail-order business, to expand purchase opportunities by promoting a shift to an omnichannel format, and to increase efficiency by investing in logistics and IT systems.

Recently, amid a significantly changing environment surrounding the retail industry with tougher competition within the industry, intensifying competition across industries, and so forth, the Company and Senshukai have had numerous discussions since October 2014, considering that both companies would be able to efficiently expand their market share and develop their businesses through a business alliance because of the highly complementary nature of their business fields and customer bases. As a result of these discussions, in order to ramp up their collaboration under their business alliance and realize its effects, both companies recognized the need to enhance their framework for promoting joint operations, such as establishing joint projects together, and therefore agreed to enter into the following capital and business alliance.

## 2.Details of the capital and business alliance

- (a)Details of the business alliance
  - i)Expand sales channels and reduce the cost of merchandise through joint development of both companies' existing private brand merchandise
  - ii)Conduct cross selling of certain merchandise groups for which each company individually does not fully meet customers' needs by utilizing both company's resources and expertise
  - iii)Develop and jointly deploy new private brand merchandise by utilizing the Group's expertise in the development and operation of stores, and sales service know-how, and Senshukai's product development capabilities
  - iv)Expand sales and earnings in the e-commerce business by utilizing the Group's customer base and brand power and Senshukai's expertise in e-commerce operations
  - v)Enhance the operating efficiencies and rebuild the platform of the Group's mail-order business, utilizing Senshukai's expertise and order fulfillment system in mail-order marketing



vi)ln addition to the above, generate profits by utilizing each other's group assets and expertise to the maximum extent

vii)Establish a Business Alliance Promotion Committee to drive the above initiatives forward

#### (b)Details of the capital alliance

The Company acquired a number of the outstanding shares of Senshukai from its shareholders. In addition, Senshukai disposed of treasury shares and issued new shares through a third-party allotment, and the Company subscribed for all of these shares. As a result, the Company's equity share ratio in Senshukai became 22.62% (share of voting rights: 22.65%), and Senshukai became an equity-method affiliate.

### (c)Consideration transferred for newly acquired shares of Senshukai

Through the following methods, i), ii), and iii), the Company acquired a total of 11,815,000 shares of Senshukai, which is 22.62% of the total number of issued shares of Senshukai after the issuance of new shares described below (share of voting rights: 22.65%), at the acquisition price per share of ¥846 (\$7.09) (simple average of the closing price of Senshukai's common shares on the Tokyo Stock Exchange from January 19, 2015 to April 16, 2015). As a result, the related consideration transferred was ¥9.995 million (\$83,801 thousand).

#### i)Acquisition of shares from shareholders of Senshukai

The Company acquired a total of 2,915,000 shares of Senshukai held by the share acquisition counterparties listed in 4. below, which is 5.58% of the total number of issued shares of Senshukai after the issuance of new shares described below (share of voting rights: 5.59%) at the acquisition price per share of ¥846 (\$7.09). As a result, the related consideration transferred was ¥2,466 million (\$20,676 thousand).

## ii)Subscription of disposed treasury shares

The Company subscribed for 4,300,000 shares of disposed treasury shares through a third-party allotment, which is 8.23% of the total number of issued shares of Senshukai after the issuance of new shares described below (share of voting rights: 8.24%) at the acquisition price per share of ¥846 (\$7.09). As a result, the related consideration transferred was ¥3,637 million (\$30,494 thousand).

## iii)Subscription of newly issued shares

The Company subscribed for 4,600,000 shares of newly issued shares through a third-party allotment, which is 8.81% of the total number of issued shares of Senshukai after this issuance of new shares (share of voting rights: 8.82%) at the acquisition price per share of ¥846 (\$7.09). As a result, the related consideration transferred was ¥3,891 million (\$32,623 thousand).

(d)Number of shares of the Company newly acquired by Senshukai and proportion of issued shares of the Company held by Senshukai not applicable

3. Overview of the capital and business alliance partner

i)Corporate name Senshukai Co., Ltd.

ii)Address 1-8-9 Doshin, Kita-ku, Osaka

iii)Name and title of representative Michio Tanabe, Representative Director

iv)Businesses Catalogue business, buyer's club business, bridal

business, corporate business and other businesses

¥22,304 million (\$187,004 thousand) v)Capital

#### 4. Overview of share acquisition counterparties

## (a)Corporate information

i)Corporate name Sawzan, Ltd.

ii)Address 1-5-12 Hobai, Takarazuka-shi, Hyogo iii)Name and title of representative Kaoru Takai, Representative Director iv)Business Casualty insurance agency business v)Capital ¥11,790 thousand (\$99 thousand)

#### (b)Names and locations of individuals

Kaoru Takai (Takarazuka, Hyogo) Kazuyo Takai (Takarazuka, Hyogo) Eiko Yukimachi (Suginami-ku, Tokyo) Yukari Yukimachi (Suginami-ku, Tokyo)

5. Number of shares acquired, consideration transferred, and numbers of shares held before and after the acquisition

i)Number of shares held before

the acquisition

Nil

ii)Number of shares acquired 11,815,000 shares

(Number of voting rights: 118,150)

¥10,246 million(\$85,906 thousand), iii)Consideration transferred

including advisory fees, etc.

iv)Number of shares held after

11,815,000 shares

the acquisition

(Number of voting rights: 118,150) (share of voting rights: 22.65%)

#### 6. Schedule of the capital and business alliance

i)Date of resolution by the Board of Directors April 17, 2015 April 17, 2015 ii)Date of concluding the share transfer agreement and

capital and business alliance agreement

April 22, 2015

iii)Date of execution of the share transfer iv)Date of subscription of disposed treasury shares

and newly issued shares

May 7, 2015



# (2)Acquisition of treasury stock

For the purposes of enhancing shareholder returns, implementing flexible capital policy and improving of capital efficiency, according to Section 459.1 of the Law and Section 39 of the Articles of Incorporation, the Company resolved at the meeting of the Board of Directors held on April 17, 2015 to acquire up to 3,400,000 shares of treasury stock for a maximum total amount of ¥5,000 million (\$41,922 thousand) through the market based on the related trust agreement during the period from April 20, 2015 through July 31, 2015.

### (3)Distribution of retained earnings

The following distribution of retained earnings of the Company, which has not been reflected in the accompanying consolidated financial statements for the year ended February 28, 2015, was approved at the meeting of the Board of Directors held on April 9, 2015:

	(Millions of yen)	(Thousands of U.S. dollars)
Cash dividends (¥13.00 = \$0.11 per share)	¥3,432	\$28,775



# Independent Auditor's Report

The Board of Directors
J. FRONT RETAILING Co., Ltd.

We have audited the accompanying consolidated financial statements of J. FRONT RETAILING Co., Ltd. and its consolidated subsidiaries, which comprise the consolidated balance sheet as at February 28, 2015, and the consolidated statements of income, comprehensive income, changes in net assets, and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information, all expressed in Japanese yen.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for designing and operating such internal control as management determines is necessary to enable the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. The purpose of an audit of the consolidated financial statements is not to express an opinion on the effectiveness of the entity's internal control, but in making these risk assessments the auditor considers internal controls relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of J. FRONT RETAILING Co., Ltd. and its consolidated subsidiaries as at February 28, 2015, and their consolidated financial performance and cash flows for the year then ended in conformity with accounting principles generally accepted in Japan.

## Convenience Translation

We have reviewed the translation of these consolidated financial statements into U.S. dollars, presented for the convenience of readers, and, in our opinion, the accompanying consolidated financial statements have been properly translated on the basis described in Note 1.

Ernst & Young Thin Tihon LLC

May 29, 2015 Osaka, Japan





