

J. Front Retailing Co., Ltd.

Directors



YAMAMOTO Ryoichi

President and Representative Director
Date of birth: March 27, 1951
Number of the Company's shares held: 61,600

Apr 1973 Joined The Daimaru, Inc.
May 2003 President and COO and General Manager of Department Store Operations of Group Headquarters of the same company
Mar 2005 General Manager of Metropolitan Area New Business Development Division of Group Headquarters of the same company
Jan 2007 Executive General Manager of Planning Office for New Umeda Store of Department Store Operations Headquarters of Group Headquarters of the same company
Sep 2007 Director of J. Front Retailing Co., Ltd. and Director of Matsuzakaya Co., Ltd.
Mar 2008 Executive General Manager of Sales Headquarters of Head Office of The Daimaru, Inc.
Mar 2010 President of Daimaru Matsuzakaya Department Stores Co. Ltd. and President of Daimaru Matsuzakaya Sales Associates Co. Ltd.
Apr 2013 President and Representative Director of J. Front Retailing Co., Ltd. (present)



KOBAYASHI Yasuyuki
Representative Director and Senior Managing Executive Officer
Date of birth: March 30, 1951
Number of the Company's shares held: 34,200

Apr 1973 Joined The Daimaru, Inc.
Feb 2003 Associate Director and General Manager of Sapporo Store of the same company
May 2003 Corporate Officer and General Manager of Sapporo Store of the same company
Jan 2004 General Manager of Tokyo Store of the same company
Jan 2008 Director and Corporate Officer and Deputy Executive General Manager of Department Store Operations Headquarters and Executive General Manager of Merchandising Management Unit of Head Office of the same company
Mar 2010 Director and Corporate Officer of Daimaru Matsuzakaya Department Stores Co. Ltd.
May 2012 External Director of Parco Co., Ltd. (present)
May 2013 Director and Managing Executive Officer and Senior Executive General Manager of Affiliated Business Unit (present) of J. Front Retailing Co., Ltd.
May 2015 Director and Senior Managing Executive Officer (present) of the same company
May 2016 Representative Director of the same company (present)



YOSHIMOTO Tatsuya
Director
Date of birth: April 13, 1956
Number of the Company's shares held: 24,000

Apr 1979 Joined The Daimaru, Inc.
Mar 2000 Senior Manager of Preparatory Office for Opening Sapporo Store of Planning Office for Sapporo Store of Head Office of the same company
Jan 2008 General Manager of Tokyo Store of the same company
May 2008 Corporate Officer and General Manager of Sales Planning Promotion Division and Marketing Planning Promotion Division of Department Stores Coordination Division of J. Front Retailing Co., Ltd.
Mar 2010 Corporate Officer and Senior General Manager of Management Planning Division of Daimaru Matsuzakaya Department Stores Co. Ltd.
May 2012 Director and Corporate Director of the same company
Apr 2013 President and Representative Director of the same company (present) and President and Representative Director of Daimaru Matsuzakaya Sales Associates Co. Ltd. (present)
May 2013 Director of J. Front Retailing Co., Ltd (present)



MAKIYAMA Kozo
Director
Date of birth: August 28, 1958
Number of the Company's shares held: 7,800

Apr 1981 Joined Parco Co., Ltd.
Mar 2004 Executive Officer and Executive General Manager of Store Operation Division of the same company
Mar 2007 Managing Executive Officer and Executive General Manager of Store Management Division of the same company
Mar 2008 Senior Executive Officer and Senior Executive General Manager of Store Operation Headquarters and Executive General Manager of Store Management Division of the same company
May 2008 Director and Senior Executive Officer of the same company
Mar 2009 Supervisor of Store Operation Division of the same company
Mar 2010 In charge of Store Management of the same company
Mar 2011 In charge of Business Management of the same company
May 2011 Director and President and Representative Executive Officer of the same company (present)
May 2013 Director of J. Front Retailing Co., Ltd. (present)



FUJINO Haruyoshi
Director and Managing Executive Officer
Date of birth: March 10, 1961
Number of the Company's shares held: 7,800

Apr 1983 Joined The Daimaru, Inc.
Apr 2004 General Manager of Preparatory Office for New Tokyo Store of Group Headquarters of the same company
Sep 2008 General Manager of Marketing Planning Promotion Division of Department Stores Coordination Division of J. Front Retailing Co., Ltd.
Jan 2010 Executive Store Manager of Daimaru Tokyo and General Manager of Planning Office for Phase II Expansion of New Tokyo Store of The Daimaru, Inc.
May 2010 Corporate Officer and Executive Store Manager of Daimaru Tokyo of Daimaru Matsuzakaya Department Stores Co. Ltd.
Jan 2014 Corporate Officer of J. Front Retailing Co., Ltd.
May 2014 Director of the same company (present)
May 2014 Managing Executive Officer of the same company (present)
May 2014 External Director of Parco Co., Ltd. (present)
Jun 2014 Outside Director of Hakuseisha Co., Ltd. (present)



DOI Zenichi
Director and Managing Executive Officer
Date of birth: September 15, 1953
Number of the Company's shares held: 31,000

Mar 1976 Joined Matsuzakaya Co., Ltd.
May 2006 Executive Officer of the same company
May 2008 Managing Executive Officer of the same company
Jan 2009 Director and Executive Officer of the same company
Mar 2010 Director and Corporate Officer of Daimaru Matsuzakaya Department Stores Co. Ltd.
May 2012 Director and Managing Executive Officer of the same company
May 2015 Director of J. Front Retailing Co., Ltd. (present)
Managing Executive Officer of the same company (present)



WAKABAYASHI Hayato
Director and Executive Officer
Date of birth: August 31, 1961
Number of the Company's shares held: 200

Apr 1985 Joined Matsushita Electric Industrial Co., Ltd. (present Panasonic Corporation)
Apr 1998 President of Panasonic Financial Center Malaysia Co., Ltd.
Apr 2007 Director and Chief Executive Officer of Matsushita Electric (China) Finance Limited
Feb 2009 Finance Planning Team Leader (Manager) of Headquarters Finance & IR Group of Panasonic Corporation
Jul 2013 General Manager of Finance & IR Group of Corporate Strategy Division and Finance Planning Team Leader (Director) of Panasonic Corporation
Apr 2015 Retired from the same company
May 2015 Joined J. Front Retailing Co., Ltd.
Sep 2015 Executive Officer of the same company (present)
Mar 2016 Senior Executive General Manager of Financial Strategy Unit and in charge of Finance Policy of the same company (present)
May 2016 Director of the same company (present)



TACHIBANA FUKUSHIMA Sakie
Outside Director
Date of birth: September 10, 1949
Number of the Company's shares held: 3,200

Jun 1980 Joined Braxton International
Sep 1987 Joined Bain & Company, Inc.
Aug 1991 Principal Consultant of Japan Branch Office of Kom/Ferry International
Jun 1993 Partner of the same company
May 1995 Member of the Board of Kom/Ferry International (Global Headquarters)
Sep 2000 Regional Managing Director of Kom/Ferry International-Japan and Member of the Board of Kom/Ferry International (Global Headquarters)
May 2001 President and Representative Director of Kom/Ferry International-Japan and Member of the Board of Kom/Ferry International (Global Headquarters)
Sep 2007 President and Representative Director of Kom/Ferry International-Japan
May 2009 Chairman and Representative Director of the same company
Mar 2010 Outside Director of Bridgestone Corporation (present)
Jul 2010 President and Representative Director of G&S Global Advisors Inc. (present)
Aug 2010 Asia Pacific Senior Advisor of Kom/Ferry International
Jun 2011 Outside Director of Ajinomoto Co., Inc. (present)
May 2012 Outside Director of J. Front Retailing Co., Ltd. (present)
Jun 2013 Outside Director of Mitsubishi Corporation (present)



OTA Yoshikatsu
Outside Director
Date of birth: December 28, 1941
Number of the Company's shares held: 3,700

Apr 1964 Joined Minolta Camera Co., Ltd.
Jun 1991 Director of the same company
Jul 1994 Director of Minolta Co., Ltd.
Jun 1995 Managing Director of the same company
Jun 1999 President and Representative Director of the same company
Apr 2001 President and Executive Officer and Representative Director of the same company
Aug 2003 Director and Vice President and Representative Executive Officer of Konica Minolta Holdings, Inc.
Apr 2006 Director, President and CEO of the same company
Apr 2009 Director and Chairman of the Board of Directors of the same company
Jun 2012 Outside Director of Yamaha Corporation (present)
Apr 2013 Director and Chairman of the Board of Directors of Konica Minolta, Inc.
Jun 2014 Special Advisor of the same company (present)
May 2015 Outside Director of J. Front Retailing Co., Ltd. (present)

Corporate Profile

Company name : J. Front Retailing Co., Ltd.

Main store : 10-1, Ginza 6-chome, Chuo-ku, Tokyo

Office : 1-1, Yaesu 2-chome, Chuo-ku, Tokyo

Established : September 3, 2007

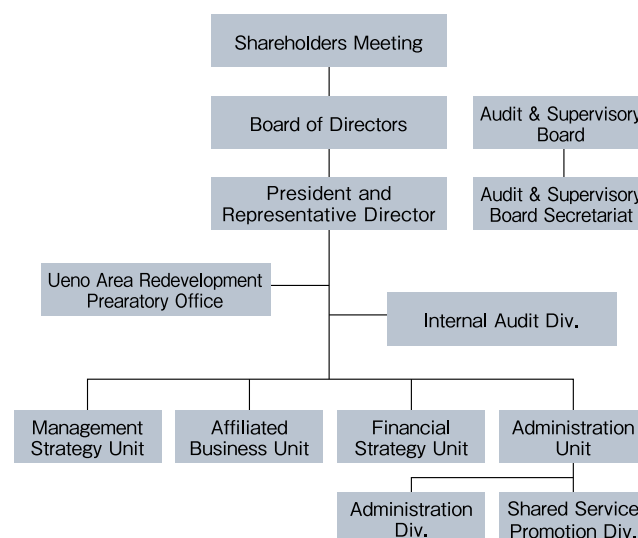
Capital : ¥30,000 million

The Group's business lines : Department store operation; retail; restaurants; wholesale; import and export; design, supervision and contracting of construction works; direct marketing; credit cards; labor dispatch service; merchandise inspection and consulting; and others

Number of employees : 7,038 (as of February 29, 2016)
(Consolidated)

URL : <http://www.j-front-retailing.com/>

Organization Chart of J. Front Retailing Co., Ltd.



Audit & Supervisory Board Members and Executive Officers



OCHI Bunshiro
Audit & Supervisory Board Member
Date of birth: January 22, 1957
Number of the Company's shares held: 2,600

Apr 1980
Mar 1994
Jun 2001
Mar 2003
Mar 2011
May 2015

Joined The Daimaru, Inc.
Manager in charge of Personnel and Recruitment of Personnel Division of Kyoto Store of the same company
Manager in charge of Human Resources of Business Management Division of Head Office (in charge of Umeda Store) of the same company
Division Manager of Business Control Division of Group Headquarters (in charge of Kyoto Store) and Assistant to General Manager of Kyoto Store of the same company
Director and Senior Executive General Manager of Administration Unit of The Hakata Daimaru, Inc.
Audit & Supervisory Board Member of J. Front Retailing Co., Ltd. (present)



KATO Yoichi
Audit & Supervisory Board Member
Date of birth: April 13, 1955
Number of the Company's shares held: 3,054

Apr 1978
Mar 2000
Mar 2006
Mar 2008
Sep 2008
Mar 2012
May 2015

Joined Matsuzakaya Co., Ltd.
Manager of Staff Training of Training Department of Administration Unit of Nagoya Business Division of the same company
Manager of Human Resources Department of Human Resources and Administration Division of Administration Management Headquarters of the same company
Senior General Manager of Planning Staff Division of Nagoya Store and Senior General Manager of Store Administration Management Staff Division of Administration Management Headquarters of the same company
Senior General Manager of Administration Promotion Division of Nagoya Store of the same company
Division Manager of Out-of-Store Sales Management Division of Nagoya Store of Daimaru Matsuzakaya Department Stores Co., Ltd.
Audit & Supervisory Board Member of J. Front Retailing Co., Ltd. (present)



TSURUTA Rokuro
Outside Audit & Supervisory Board Member
Date of birth: June 16, 1943
Number of the Company's shares held: 3,600

Apr 1970
Apr 2005
Jun 2006
Jul 2006
Oct 2006
May 2007
Jun 2007
Sep 2007
Apr 2009
Jun 2010
Jun 2012

Public Prosecutor of Tokyo District Public Prosecutors Office
Superintending Prosecutor of Nagoya High Public Prosecutors Office
Retired from the same office
Registered as attorney at law
Professor at Chiba University Law School
Outside Audit & Supervisory Board Member of The Daimaru, Inc.
Outside Director of Teikoku Piston Ring Co., Ltd. (present TPR Co., Ltd.) (present)
Outside Audit & Supervisory Board Member of J. Front Retailing Co., Ltd. (present)
Professor at Surugadai University Law School
Outside Audit & Supervisory Board Member of Mitsubishi Chemical Holdings Corporation
Outside Audit & Supervisory Board Member of Sumitomo Mitsui Financial Group, Inc. (present)



ISHII Yasuo
Outside Audit & Supervisory Board Member
Date of birth: September 4, 1947
Number of the Company's shares held: 400

Apr 1970
Jun 2000
Jan 2001
Mar 2003
Jun 2003
Jun 2004
Apr 2005
Jun 2008
Jun 2011
Jun 2013
May 2015

Joined Yamanouchi Pharmaceutical Co., Ltd.
Director of the Board and Director of Ethical Products Marketing Department of Sales & Marketing Division of the same company
Director of the Board of the same company and Chairman of Yamanouchi Europe B. V.
Director of the Board of Yamanouchi Pharmaceutical Co., Ltd. and Chairman of Yamanouchi U.K. Limited and Chairman of Yamanouchi Europe B. V.
Managing Director of the Board of Yamanouchi Pharmaceutical Co., Ltd.
Senior Corporate Executive of the same company
Senior Corporate Executive of Astellas Pharma Inc. and Chairman & CEO of Astellas Pharma Europe Ltd.
Executive Vice President and Representative Director of Astellas Pharma Inc.
Vice Deputy Chairman and Representative Director of the same company
Retired from the same office
Outside Audit & Supervisory Board Member of J. Front Retailing Co., Ltd. (present)



NISHIKAWA Koichiro
Outside Audit & Supervisory Board Member
Date of birth: July 12, 1947
Number of the Company's shares held: 200

Apr 1970
Aug 1995
Jun 2001
Apr 2003
Jun 2003
Jan 2006
Apr 2007
Apr 2010
Apr 2012
Mar 2013
Mar 2014
May 2015

Joined Hitachi, Ltd.
Vice President of Hitachi America, Ltd.
Managing Officer and General Manager of Global Business Development Division of Hitachi, Ltd.
Manager of Business Development Division of the same company
Executive Officer and Manager of Business Development Division of the same company
Vice President and Executive Officer in charge of Business Development of the same company
Senior Vice President and Executive Officer in charge of Business Development of the same company
Senior Vice President and Executive Officer of Hitachi Cable, Ltd.
Senior Advisor of Hitachi Research Institute
Retired from the same office
Outside Director of Kyowa Hakko Kirin Co., Ltd. (present)
Outside Audit & Supervisory Board Member of J. Front Retailing Co., Ltd. (present)

Executive Officers

IMAZU Takahiro	Senior General Manager of Group Management Strategy Promotion, Management Strategy Unit
MAKITA Takayuki	Senior General Manager of Corporate Governance Promotion, Management Strategy Unit Executive Officer and Senior General Manager of Corporate Governance Promotion Division, Daimaru Matsuzakaya Department Stores Co., Ltd.
TADATSU Takehiko	In charge of Group Organization and Personnel Policy, Management Strategy Unit Executive Officer and Senior General Manager of Human Resources Division, Daimaru Matsuzakaya Department Stores Co., Ltd.
ARISAWA Hisashi	Senior General Manager of Affiliated Business, Affiliated Business Unit
TSUTSUMI Hiroyuki	Senior General Manager of Finance and Accounting, Financial Strategy Unit

Daimaru Matsuzakaya Department Stores Co. Ltd.

Corporate Profile

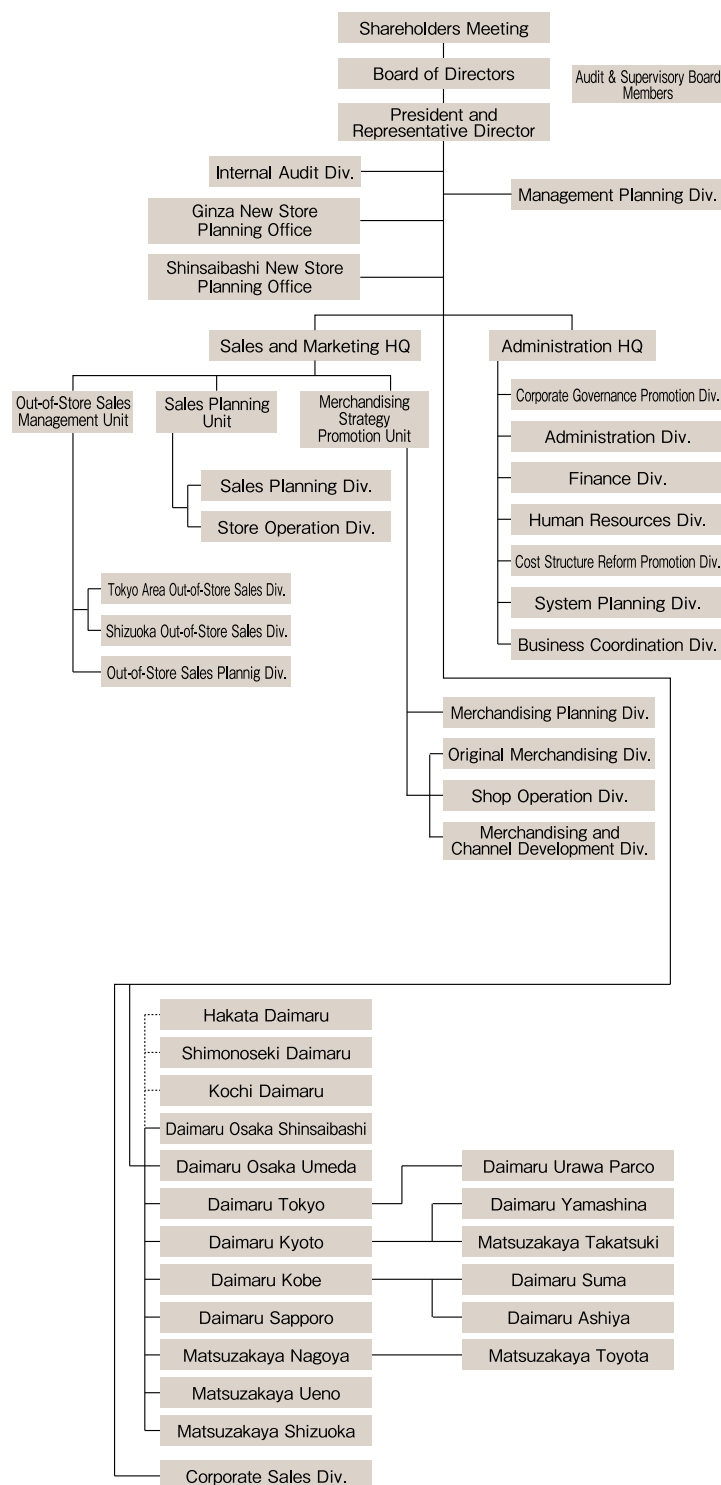
Company name	: Daimaru Matsuzakaya Department Stores Co. Ltd.
Head office	: 18-11, Kiba 2-chome, Koto-ku, Tokyo
Renamed	: March 1, 2010
Capital	: ¥10,000 million
Line of business	: Department store operation
Major shareholder and shareholding ratio	: J. Front Retailing Co., Ltd. 100%
U R L	: http://www.daimaru-matsuzakaya.com/

Management

President and Representative Director	YOSHIMOTO Tatsuya	Director of J. Front Retailing Co., Ltd. and President of Daimaru Matsuzakaya Sales Associates Co. Ltd.
Director and Managing Executive Officer	MURATA Soichi	Senior Executive General Manager of Sales and Marketing Headquarters and Executive General Manager of Merchandising Strategy Promotion Unit
Director and Executive Officer	MATSUDA Hirokazu	Senior Executive General Manager of Administration Headquarters and in charge of Compliance and Risk Management
Director and Executive Officer	IMURA Ario	Executive General Manager of Sales Planning Unit and Out-of-Store Sales Management Unit
Audit & Supervisory Board Member	OCHI Bunshiro	
Audit & Supervisory Board Member	KATO Yoichi	
Audit & Supervisory Board Member	ISHII Yasuo	
Audit & Supervisory Board Member	NISHIKAWA Koichiro	
Managing Executive Officer	HARADA Takaharu	Chairman of Daimaru Matsuzakaya Department Stores (Shanghai) Consulting Co., Ltd.
Managing Executive Officer	YUNOKI Kazuyo	President and Representative Director of The Hakata Daimaru, Inc.
Executive Officer	YOSHIKAWA Tatsuji	Executive General Manager of Management Planning Division
Executive Officer	HIGUCHI Masaichi	Senior General Manager of Original Merchandising Division
Executive Officer	KATO Toshiaki	Senior General Manager of Shop Operation Division
Executive Officer	MAKITA Takayuki	Senior General Manager of Corporate Governance Promotion Division
Executive Officer	TADATSU Takehiko	Senior General Manager of Human Resources Division
Executive Officer	SAWADA Taro	Executive Store Manager of Daimaru Osaka Shinsaibashi and Executive General Manager of Shinsaibashi New Store Planning Office
Executive Officer	FUJI Hiroko	Executive Store Manager of Daimaru Osaka Umeda
Executive Officer	NISHISAKA Yoshiharu	Executive Store Manager of Daimaru Tokyo
Executive Officer	NIWA Toru	Executive Store Manager of Daimaru Kyoto
Executive Officer	OTA Yukio	Executive Store Manager of Daimaru Kobe
Executive Officer	KAGAWA Akiko	Executive Store Manager of Daimaru Sapporo
Executive Officer	KONDO Yasuhiko	Executive Store Manager of Matsuzakaya Nagoya
Executive Officer	OYAKE Yoshihiro	Senior General Manager of Corporate Sales Division

Note: Ishii Yasuo and Nishikawa Koichiro are Outside Audit & Supervisory Board Members.

Organization Chart of Daimaru Matsuzakaya Department Stores



(As of May 31, 2016)