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JFR ateriality Issue Contribution to a Low-Carbon Society

Management of the Entire Supply Chain

Coexistence with Local Communities Promotion Diversity

Realization of ork-Life Balance

Operating Companies'

Governance

Data

→ Grow and Coexist with Local Communities Urban Development with ESG Model Stores at the Core Support for the Next Generation and Local Revitalization

> 2050

The Group will develop an area using local assets, which is the Group's area of expertise, while resolving environmental issues, through mutual cooperation among the local community, government and retailer to create a sustainable and advanced area.

Coexistence with Local Communities

The Group will work with local communities to enhance the appeal of the area through the integrated development of the area and the store in the area.



Urban Dominant strategy

Initiative to develop and coexist with local communities by maximizing the strength of the Group that has stores in urban areas

Main building of

Daimaru Shinsaibashi store





Ginza Six



Ueno Frontier Tower



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Amid the declining birthrate and aging population, the enhancement of local appeal and local revitalization have become social tasks. COVID-19 has changed the cities where population is concentrated and it is expected of businesses to respond to this.



Coexistence with Local Communities



The Group thinks the implementation of the "Urban Dominant strategy," an initiative to develop and coexist with local communities by maximizing the strength of the Group that has stores in urban areas, will lead to the enhancement of local appeal and local contribution. Through mutual cooperation among local communities, governments and retailers, we will make compatible urban development and the resolution of environmental and social issues and realize a sustainable society through coexistence with local communities.



The Group will create customers by implementing the Urban Dominant strategy, and at the same time, creating new value for local communities.

- Implementation of the Urban Dominant strategy
- Ourban development with ESG model stores the "Daimaru Shinsaibashi store" and "Shibuya Parco" at the core
- Launching early childhood education business
- Local revitalization through *chisan-chisho* and support for disaster areas

