-> Reduction of Scope 3 GHG Emissions in Collaboration with Suppliers Creation of a Sustainable Supply Chain Human Rights Due Diligence

Management of the Entire Supply Chain

# Reduction of Scope 3 GHG Emissions in Collaboration with Suppliers

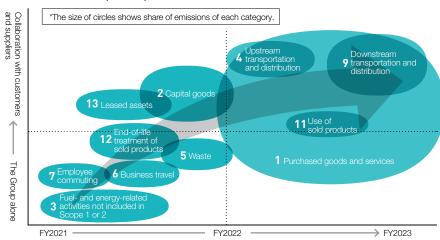
The Group's Scope 3 GHG emissions account for approximately 96% of the emissions from the entire supply chain. In light of this situation, the Group considers the reduction of Scope 3 GHG emissions as well as the reduction of Scope 1 and 2 GHG emissions as its important task and thinks it needs to work on that in collaboration with suppliers.

## Start to Approach Suppliers

As the Group is a corporate group with retail at its core, approximately 90% of its total Scope 3 GHG emissions are constituted by emissions from the production of goods and services purchased from suppliers (Category 1) and emissions from transportation and distribution (Category 4 and 9).

In light of this situation, the Group thinks that it is important to reduce Scope 3 GHG emissions not by the Group alone but in collaboration with suppliers.

Daimaru Matsuzakaya Department Stores whose Scope 3 GHG emissions account for approximately 80% of the Group's total emissions will start to approach suppliers in fiscal year 2021 to share its GHG emission reduction targets and reduction measures with them.



#### Direction of the Group's Scope 3 GHG emission reduction

## FY2020 Scope 3 GHG emission results

In fiscal year 2020, Scope 3 GHG emissions were 2,922,739 t-CO<sub>2</sub>, down 22.7% compared to fiscal year 2019. Compared to fiscal year 2017, which is its SBT base year, they decreased by 5.0%.

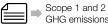
The Group's Scope 3 GHG emissions received third-party assurance from Lloyd's Register Quality Assurance Limited.

### FY2020 the Group Scope 3 GHG emission results

Category		Emissions (t-CO <sub>2</sub> )	Share (%)
1	Purchased goods and services	2,191,604	74.98
2	Capital goods	84,908	2.91
3	Fuel- and energy-related activities not included in Scope 1 or 2	29,252	1.00
4	Upstream transportation and distribution	28,949	0.99
5	Waste generated in operations	1,090	0.04
6	Business travel	1,132	0.04
7	Employee commuting	1,909	0.07
8	Upstream leased assets*1	_	-
9	Downstream transportation and distribution	463,510	15.86
10	Processing of sold products*2	-	_
11	Use of sold products	154	0.01
12	End-of-life treatment of sold products	37,370	1.28
13	Downstream leased assets	82,860	2.84
14	Franchises* <sup>2</sup>	-	_
15	Investments*2	_	-
Total Scope 3 GHG emissions*3		2,922,739	100.00

\*1 Excluded from Scope 3 calculation because it is calculated in Scope 1 and 2 GHG emissions

\*2 Excluded from Scope 3 calculation because they are not included in the business process of the Group



\*3 Received third-party assurance from Lloyd's Register Quality Assurance Limited